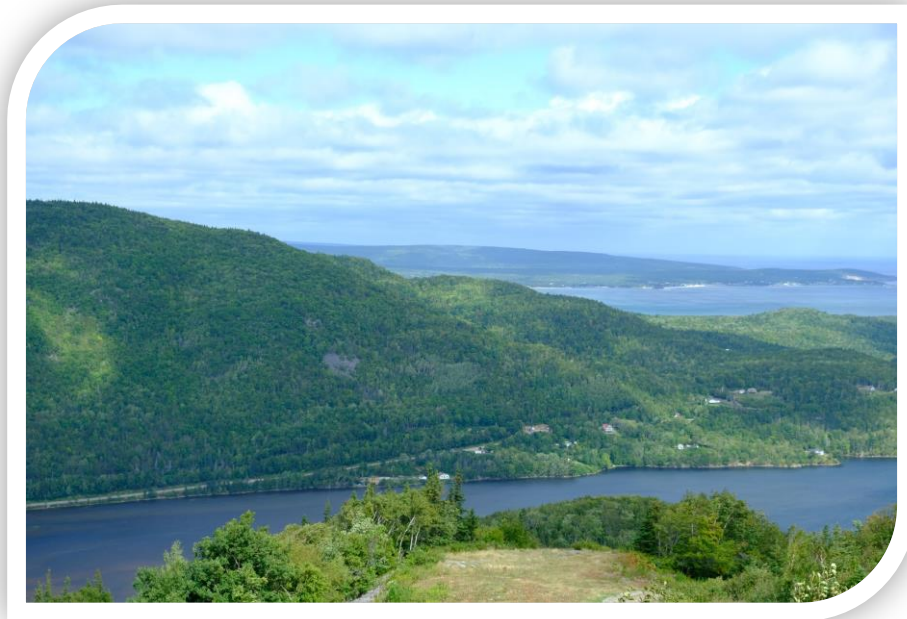




Strait
Regional Centre for Education



Long-Range Outlook

2020-2030
Approved January 17, 2022

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Forward

In 2014, under the *Education Act*, the Nova Scotia Government approved a School Review Policy, which includes the development of a Long-Range Outlook. The Long-Range Outlook, updated on an annual basis, provides information to the public to support discussion and future decisions about the delivery of education programs and services within a region or board.

The following Long-Range Outlook provides information to our school communities regarding the Strait Regional Centre for Education school feeder systems, student enrolment, demographics, expenses, facilities and programs.

The information contained in this document reflects the 2020-2021 timeframe.

Definitions

Ashford Investments	<p>A company that operates as a real estate development, investment, and property management company. This company is considered the owner of the three public, private, partnership (P3) schools located in the Strait Regional Centre for Education which include:</p> <ul style="list-style-type: none">• Antigonish Education Centre• Bayview Education Centre• Dalbrae Academy
Capacity	<p>Total student enrolment based on the full occupancy of spaces that a school building can accommodate, in order to deliver the public school program (see School Review Policy, Appendix C: Calculating Capacity and Utilization)</p>
Feeder System	<p>A grouping of schools which outline the path a student could take from elementary school, to a middle or junior high school, to a high school</p>
Long-Range Outlook	<p>A document prepared by Regional Centres (formerly school boards) in accordance with the provision in the Education Act which provides a broad picture of the region and an overview of all schools within the jurisdiction (see School Review Policy, Appendix A: Preparing a Long-Range Outlook)</p>
Permanently close (a public school)	<p>“Permanently close”, in relation to a public school, means to permanently discontinue the use of the public school building for the offering of the public school program</p>
Recommendation to Review	<p>The report submitted by school board staff (the superintendent) to the governing school board recommending that a group of schools or an individual school undergo a review</p>
School Information Profile	<p>A comprehensive profile of a school, provided to the School Options Committee and the public for information purposes (see School Review Policy, Appendix D for template)</p>
School Options Committee (SOC)	<p>A multi-stakeholder committee formed to support the school board in conducting a school review; its work is governed by a mandate given to it by the school board</p>
School Review	<p>A formal process whereby a group of schools, or in exceptional circumstances, a single school, is considered by an SOC mandated to explore various solutions to an identified issue/s; school closure is one possible outcome</p>
Utilization	<p>The relationship between capacity and enrolment, expressed as a percentage (see School Review Policy, Appendix C).</p>

Section 1: Overview

History:

We would like to acknowledge, that the land on which Strait Regional Centre for Education operates, for time immemorial, is in Mi'kma'ki, the ancestral territory of the Mi'kmaw people.

The Strait Regional School Board was established in 1996. With the passage of the Education Reform Act on March 9, 2018, the Strait Regional School Board was officially renamed the *Strait Regional Centre for Education*. Located in the northeastern part of Nova Scotia, the Strait Regional Centre for Education's jurisdiction encompasses the counties of Antigonish, Guysborough, Inverness and Richmond, an area of approximately 11,000 square kilometres with a population of 53,120. (Statistics Canada, 2016)¹ As part of the public education system in Nova Scotia, the Strait Regional Centre for Education (SRCE) delivers the public school program focusing on supporting student learning, achievement, well-being and overall success. With the support of approximately 1,000 employees, the SRCE works diligently to achieve its mission "to empower our children and youth, within safe, equitable and inclusive environments to embrace a changing world as responsible, contributing and successful lifelong learners." Currently, the SRCE operates 20 schools with approximately 5,711 students; and approximately 282 children are attending Pre-primary Programs at 14 school locations. Busing is available for all children and students who live within their catchment areas. There are ten feeder systems within the Strait Region, five of which are stand-alone feeder systems. An in-depth examination of each of the feeder systems is contained within this document to assist in long term planning and to inform decision-making.

Strait Regional Centre for Education Schools

Antigonish Education Centre
Bayview Education Centre
Cape Breton Highlands Education Centre/Academy
Chedabucto Education Centre/Guysborough Academy
Dalbrae Academy
Dr. John Hugh Gillis Regional High School
East Antigonish Education Centre/Academy
East Richmond Education Centre
Fanning Education Centre/Canso Academy
Felix Marchand Education Centre
H.M. MacDonald Elementary School
Inverness Education Centre/Academy
Pleasant Bay School
Richmond Education Centre/Academy
St. Andrew Junior School
St. Andrews Consolidated School
St. Mary's Education Centre/Academy
Strait Area Education Recreation Centre
Tamarac Education Centre
Whycocomagh Education Centre

¹ Data modeled from Statistics Canada, Census Profile, 2016 Census

Mission Statement:

To empower our children and youth, within safe, equitable and inclusive environments, to embrace a changing world as responsible contributing and successful lifelong learners.

Vision:

To pursue: *Excellence in Lifelong Learning*

Values:

The Strait Regional Centre for Education believes that all children and youth:

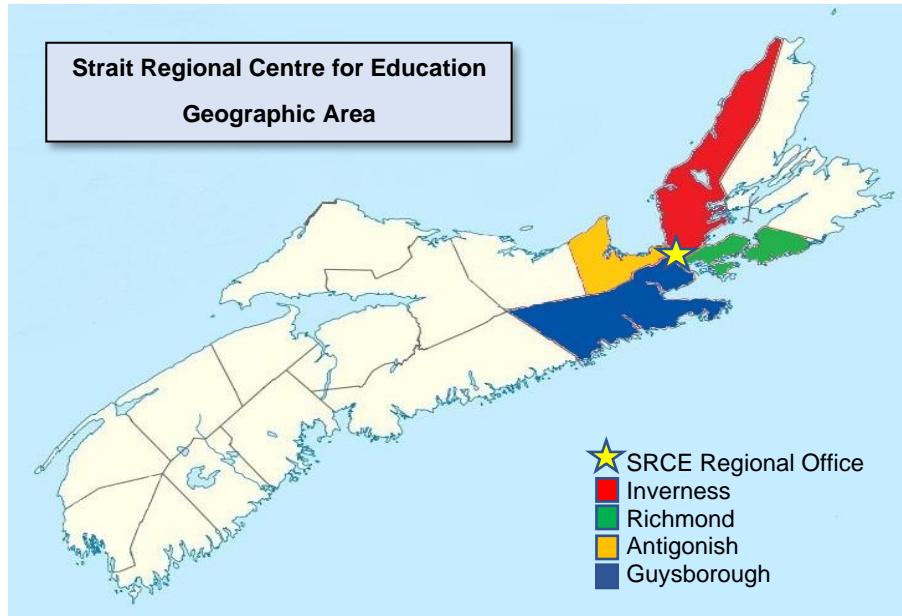
- have a right to an education;
- have a right to be treated with dignity and respect;
- have an opportunity to participate in appropriate programs and services;
- have an opportunity to become the best they can be; and
- must be provided with varied programs and supports to foster student achievement and success.

These beliefs are integral to the philosophy of the Strait Regional Centre for Education in its support of all children, youth and staff, striving to celebrate and promote diversity and positive change, each and every day.

Geography:

One of the smallest school regions in Nova Scotia, the Strait Regional Centre for Education covers one of the largest geographic areas. The SRCE is responsible for the effective and efficient delivery of the Public School Programs throughout the counties of Antigonish, Guysborough, Inverness and Richmond. Located in the northeastern part of Nova Scotia, the Regional Centre's jurisdiction encompasses an area of approximately 11,000 square kilometers or 20% of the land mass of Nova Scotia.

The Regional Administrative Office is located at 304 Pitt Street, in Port Hawkesbury, Nova Scotia. Regional Operations, technology and professional development services are provided through facilities located at the Regional Office, Operations Centre located in Mulgrave, Nova Scotia and East Antigonish Education Centre/Academy located in Monastery, Nova Scotia.



Demographics:

The Strait Regional Centre for Education is comprised of 4 counties – Antigonish, Guysborough, Inverness and Richmond with a population of 53,120. (Statistics Canada, 2016)²

The table below, based on 1996, 2001, 2006, 2011 and 2016 census data, (Statistics Canada, 2017)³, illustrates the age distribution of the communities served by the SRCE.

Age Group	Census Year				
	1996	2001	2006	2011	2016
0-04	3,535	3,050	2,515	2,420	2,200
05-19	14,555	12,695	10,800	9,310	8,315
20-34	11,870	9,855	8,305	7,870	7,130
35-54	17,805	18,115	16,660	15,102	12,960
55-64	5,725	6,665	8,650	9,397	9,315
65+	8,925	9,165	9,745	10,870	13,200
Total	62,415	59,545	56,675	54,969	53,120

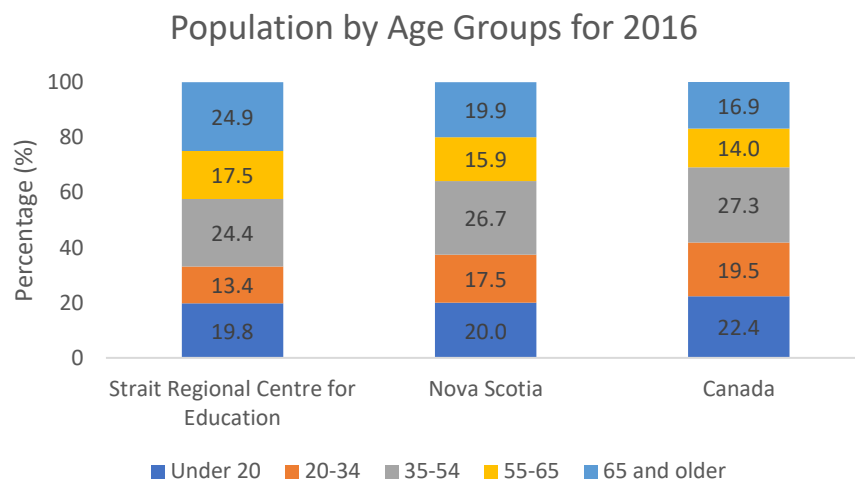
² Data modeled from Statistics Canada, Census Profile, 2016 Census

³ Data modeled from Statistics Canada, Census Profile, 2016 Census

Based on the 2016 Census of Population, Strait Regional Centre for Education has a population which is 6.3% lower than in 2006. The population percent change from 2011 to 2016 for each of the municipalities is indicated in the following table:

Geographic Area	Population % Change 2011-2016
Antigonish County	-1.5
Guysborough County	-6.4
Inverness County	-4.0
Richmond County	-3.5
Province of Nova Scotia	+0.2

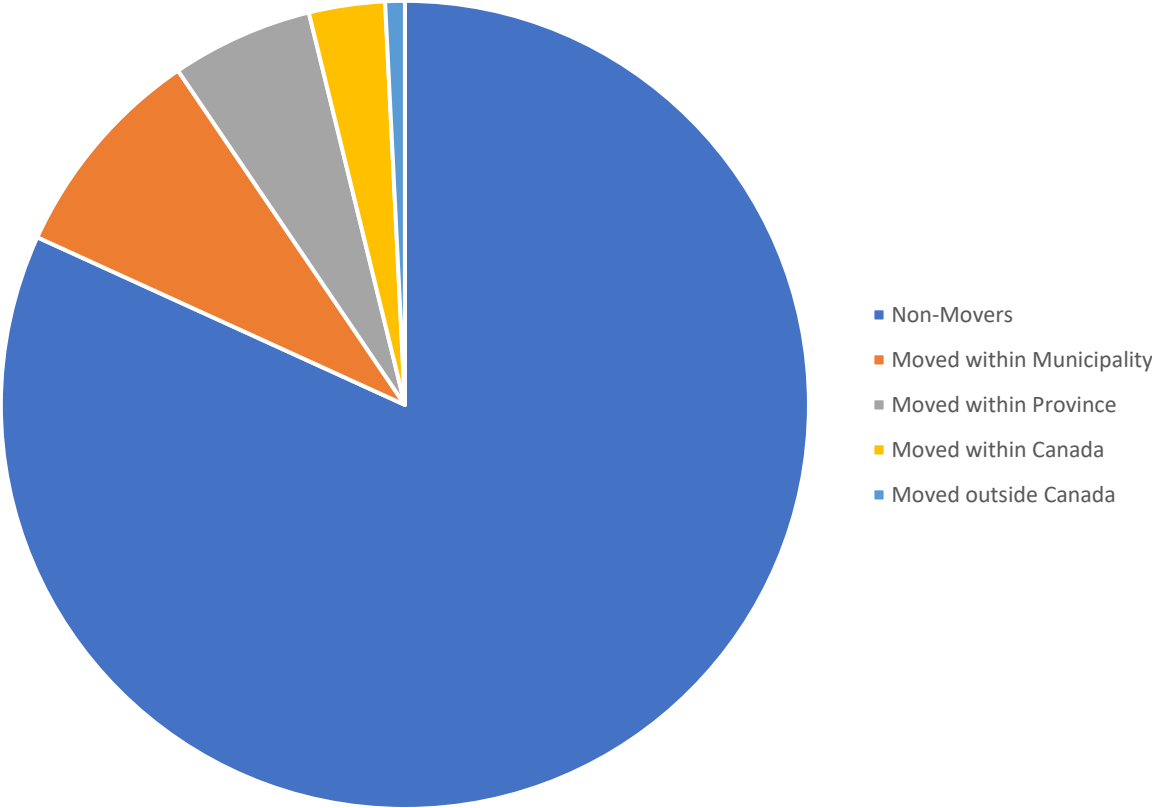
In 2016, 19.8% of the population was under the age of 20 and 24.9% was 65 years or older. In comparison, Nova Scotia had a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016).⁴



⁴ Data modeled from Statistics Canada, Census Profile, 2016 Census

In the Strait Regional Centre for Education, 18.1% of the population moved within the last five years. 8.7% moved within the municipality, 5.7% moved within the Province, 3.0% moved within Canada, and 0.8% moved outside of Canada (Statistics Canada, 2016).⁵

Mobility Within the Last 5 Years
in the Strait Regional Centre for Education
(Census, 2016)



⁵ Data modeled from Statistics Canada, Census Profile, 2016 Census

Strait Regional Centre for Education Historic Enrolment Data: 2010-2020⁶:

Year	P	1	2	3	4	5	6	7	8	9	10	11	12	RG	Total
10-11	484	478	487	484	526	546	535	567	592	613	630	618	692	16	7,268
11-12	422	479	473	492	485	530	544	529	558	624	578	632	612	11	6,969
12-13	426	420	486	480	486	488	542	545	522	602	590	590	615	13	6,805
13-14	431	429	416	492	479	498	486	531	539	537	593	595	584	16	6,626
14-15	390	428	426	420	490	482	493	495	535	569	542	586	587	11	6,454
15-16	378	389	434	427	426	489	484	488	507	556	565	557	571	9	6,280
16-17	412	385	391	443	442	431	493	506	508	527	565	580	551	9	6,243
17-18	427	411	382	407	447	450	435	498	508	532	539	584	569	8	6,197
18-19	365	424	419	396	415	451	453	449	514	535	546	558	564	11	6,100
19-20	401	367	423	422	387	419	456	451	459	531	558	535	528	15	5,952

Strait Regional Centre for Education Current Enrolment Data: 2020-2021⁷

Year	P	1	2	3	4	5	6	7	8	9	10	11	12	RG	Total
20-21	385	399	352	423	415	390	422	448	452	464	518	534	499	10	5,711

Strait Regional Centre for Education Projected Enrolment Data: 2021-2030⁸:

Year	P	1	2	3	4	5	6	7	8	9	10	11	12	Total
21-22	380	393	399	363	428	419	408	424	463	465	482	553	554	5,731
22-23	389	376	388	409	366	429	426	406	435	478	483	498	545	5,628
23-24	382	385	374	396	413	366	434	426	416	452	491	498	485	5,518
24-25	368	382	384	383	401	412	372	433	434	432	468	504	491	5,464
25-26	371	364	378	393	386	403	417	370	443	448	447	481	492	5,393
26-27	372	370	359	390	396	386	407	410	380	457	462	463	473	5,325
27-28	370	373	367	371	390	397	390	407	423	396	473	477	455	5,289
28-29	371	369	368	375	373	390	401	389	417	437	411	485	466	5,252
29-30	368	371	367	376	377	374	394	400	400	427	453	426	477	5,210
30-31	369	369	369	373	379	380	377	392	410	413	441	463	416	5,151

⁶ SRCE September 30 Enrolment – Department of Education and Early Childhood Development

⁷ SRCE Current Enrolment for 2020-2021 as of September 30, 2020

⁸ Baragar Systems, Demographic Dynamics 2020-2021

Section 2: Education Goals, Priorities, and Programming

Goals and Priorities, 2020-2021:

The following goals in the 2020 – 2021 Strait Regional Centre for Education Business Plan have been developed through an inclusive, equitable and culturally responsive lens. The Strait Regional Centre for Education embraces the opportunity to maintain and enhance the focus on increased student achievement in math and literacy, inclusive school environments, and improved career readiness for students involved in the public education system in the Strait Region.

Student Achievement	
Goal One	To improve student achievement in literacy
Priorities:	(a) Increase student achievement in literacy with a focus on guided, small group instruction at all grade levels.
	(b) Increase student achievement in literacy with a focus on daily reading and writing at all grade levels.

Student Achievement	
Goal Two	To improve student achievement in mathematics
Priorities:	(c) Increase student achievement in mathematics with a focus on number sense activities at all grade levels.
	(d) Increase student achievement in mathematics with a focus on analysis level questions at grades primary to six.

Student Well-being	
Goal Three	To foster student well-being through the creation of positive, safe and inclusive learning environments
Priorities:	(a) Support social, emotional, mental, physical and spiritual wellness among students through positive relationships and the creation of equitable, safe, accessible and inclusive environments.

Specific Programming Factors:

The Strait Regional Centre for Education is responsible for the provision of educational programs and services to students and support for schools in the delivery of all aspects of the Public School Programs.

Grade Configurations:

- P-4, P-6, P-8, P-12, 5-8, 5-12, 9-12

Combined classes: Yes

Total number of students (Grades Primary to 12): 5711

Total number of children enrolled in Pre-primary: 282

Class Size:

- Average Class Size: P-2: 17.3
- Average Class Size: 3-6: 20.6
- Average Class Size: 7-9: 21.0
- Average Class Size: 10-12: 15.21

Class composition:

- P – 9: Heterogeneous groupings
- 10 – 12: Individual student course selection

Middle – level philosophy (ability to engage in team teaching): Yes

French Programming: Early Immersion

Co-curricular and extra-curricular programming:

- Extensive co-curricular and extra-curricular programming occurs in all schools.

Optional High School Programs:

- International Baccalaureate (IB)
- Options and Opportunities (O²)
- Co-operative Education
- Nova Scotia Virtual School (NSVS)
- Skilled Trades
- International Student Education
- Nova Scotia International Student Program (NSISP)
- Discovering Opportunities – Grade 9

Factors Supporting Programming in Schools:

Infrastructure to Support Programming:

- Technology
 - inside and outside the school, providing timely technology support
- Specialist spaces (e.g. music/art room, sensory room, skilled trades, technology education)
- School library – staffing and resources
- Community enhancements
- Flexible learning spaces
- Access to community infrastructure to support programming (e.g. Afrikan Canadian Heritage and Friendship Centre)
- Accessibility of the physical infrastructure

Student Services (services provided to students to support student achievement):

- Comprehensive Guidance
- Specialist teachers/supports
- Resources for students with special educational needs (e.g. behavioural intervention, speech and language therapy)
- SchoolsPlus
- Youth Health Centres
- Learning Centres

Services to support the early years (i.e. birth to age six) including Early Years Program (4 year olds), regulated child care programs (18 months to age 3), and Family Resources Centres (community space with resources).

- Early Years Program – East Antigonish Education Centre/Academy
- Pre-primary Program
- Regulated Day Care Centres: East Richmond Education Centre, Bayview Education Centre, SAERC, and Whycomomagh Education Centre
- Before and After School Program: East Richmond Education Centre, Whycomomagh Education Centre, Chedabucto Education Centre/Guysborough Academy, East Antigonish Education Centre/Academy
- Family Resource Centre: East Antigonish Education Centre, Tamarac Education Centre

Programs and services to support a student's social and emotional well-being and healthy active living including, for example, Gender Sexuality Alliance (GSA), transgender student support, ability to meet the Food and Nutrition Guidelines.

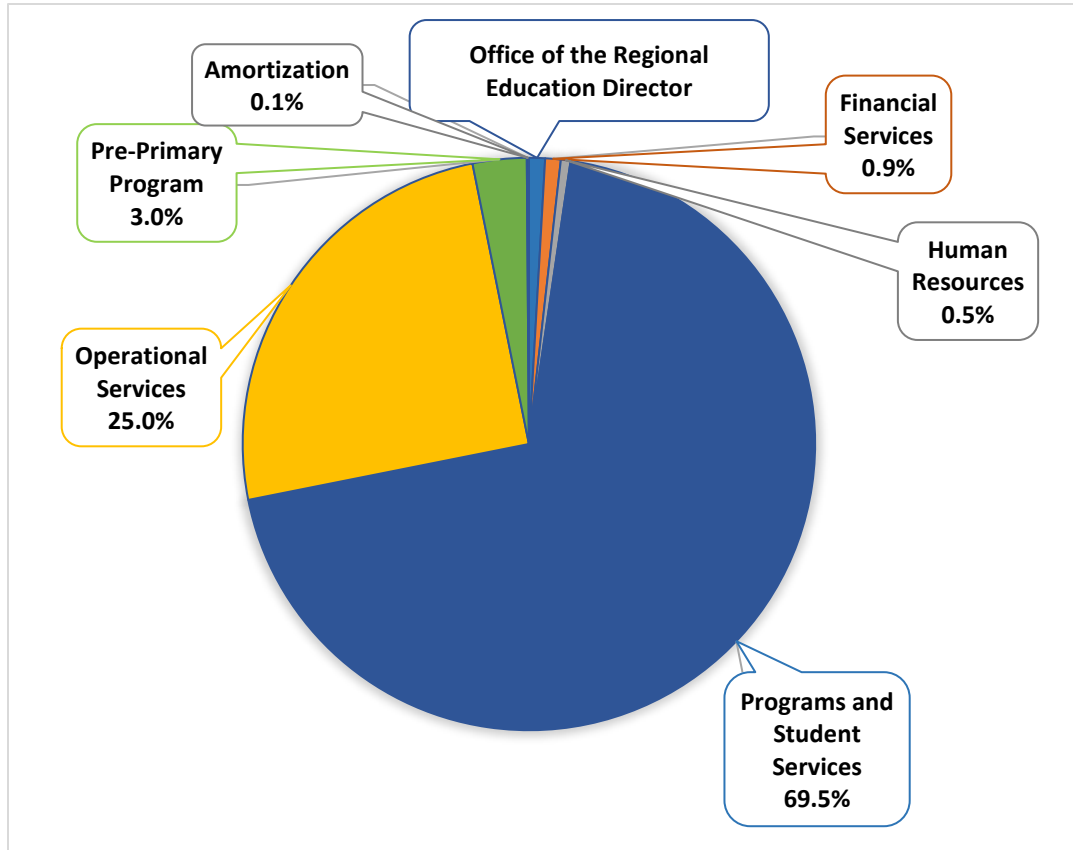
- Promoting Alternative Thinking Strategies (PATHS)
- Socially Emotionally Aware Kids (SEAK)
- SchoolsPlus: all students and families in all schools now have access to services and programs

Staffing Levels for Regular/Specialist Teachers:

Teachers (FTEs):	2018-2019	2019-2020	2020-2021
Instruction	377.00	361.86	368.00
Administrative	31.05	30.96	31.45
Resource	78.02	83.27	85.59
Student Support	25.20	28.75	25.25
Program Support	19.50	20.00	19.00

Section 3: Board Operations and Assets

SRCE 2020-2021 Expenses Budget



2019-2020 Operating Budget Expenses By Object	
Office of the Regional Education Director	\$885,463
Financial Services	\$856,924
Human Resources	\$534,497
Programs and Student Services	\$68,027,039
Operational Services	\$24,424,810
Pre-primary Program	\$2,977,162
Amortization	\$116,753
Total Expenditures	\$97,822,648

The Strait Regional Centre for Education budget year is April 1, 2020 to March 31, 2021. The allocation is done within the context of enrollment funds, provincial government funding and most importantly, the needs of our students. (Centre for Education, Strait Regional , 2019)⁹

Capital Assets:

The Operations Department is responsible for the provision and operation of safe and efficient facilities and fleet for the students and staff of the Strait Regional Centre for Education. (Centre for Education, Strait Regional, 2019)¹⁰

Property Services:	2019-2020 (Actual)	2020-2021 (Budget)
Total School Sq. Ft.	1,442,575	1,442,575
Sq. Ft./Student	242.4	253
Private Operator Sq. Ft.	585,240	585,240
Operating Costs	\$11,723,627	\$11,862,470
Operating Costs/Sq. Ft.	\$8.68	\$8.22

*Includes Pre-primary

⁹ Strait Regional Centre for Education– Budget 2020-2021

¹⁰ Strait Regional Centre for Education – Educational Business Plan 2020-2021

Student Transportation:

The Transportation Department operates 128 busses transporting approximately 92% of students over an area of 11,000 square kilometres. The system is totally owned, operated and maintained by the Strait Regional Centre for Education.

Transportation:	2019-2020 (Actual)	2020-2021
Total Buses On Regular Routes	106	108
Total Spare Buses Operated	20	20
*Total Students Transported	5,655	5514
Total Student Transportation Cost	\$8,559,265	\$8,489,671
Total Cost / Student Transported	\$1,513	\$1,540
Total Number Of Bus Runs Daily	264	268
Average Number Of Students/Bus Run	26	21
Cost / Unit – Contracted	0	0
Cost / Unit – Regional Centre for Education	\$80,747	\$78,608
Total Number Of KM Students Transported	1,328,177	1,816,315
**Total Number Of KM buses Traveled	1,925,857	2,413,995

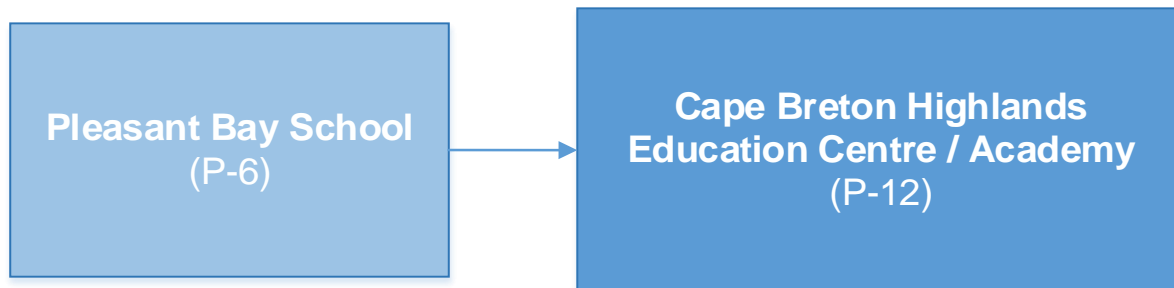
*Includes Pre-primary

**Includes daily busing and extracurricular bus trips

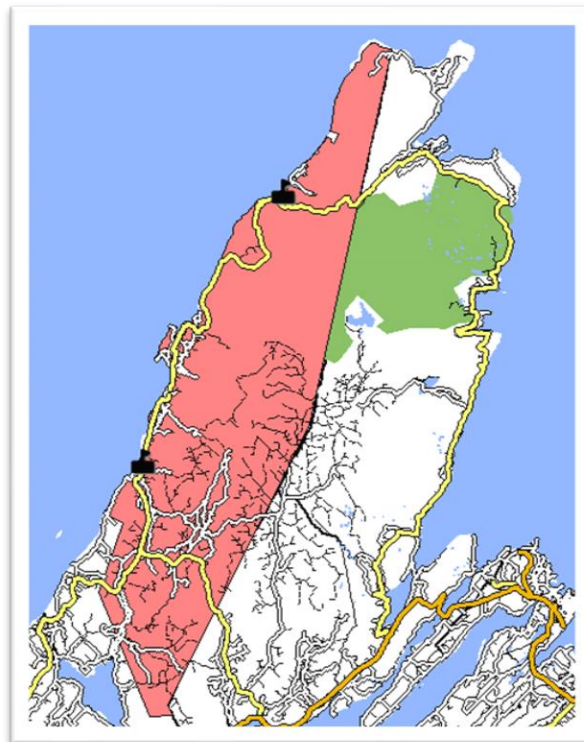
Section 4: School Information – School Feeder Systems

Cape Breton Highlands Education Centre/Academy Feeder System

The Cape Breton Highlands Education Centre/Academy Feeder System is located on 1,756 square kilometers of land which includes the northern portion of the County of Inverness. This feeder system is comprised of a grade P-12 school, Cape Breton Highlands Education Centre/Academy and one grade Primary to 6 school, Pleasant Bay School.



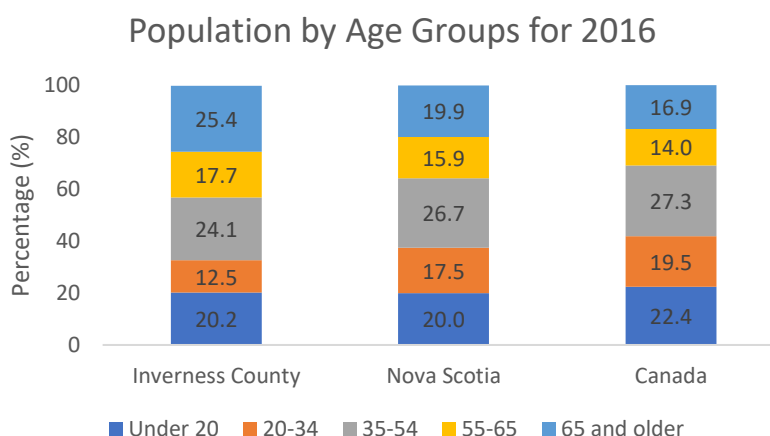
The following is a map of the Cape Breton Highlands Education Centre / Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Inverness County has a population of 17,235 which is a 4.0% decrease from 2011. In 2016, 20.2% of the population was under the age of 20 and 25.4% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)¹¹



Until the early 1960s, the regional economy had been almost exclusively resource-based mainly fishing and logging, with some mining, agriculture and tourism. The structure of the economy began to change in the late 1950s after the construction of the Canso Causeway. Heavy industry and other manufacturing and processing plants were established in the Strait area, including petroleum-based industries, paper production, gypsum mining/manufacturing and aggregate production. While those remain important to the local economy, residents are also employed in the construction, small-scale manufacturing, wholesale and retail trade, and education, health and business services.

Currently, Inverness County is experiencing growth in the following key industries: tourism, fishing, agriculture, and forestry. The county is positioned for growth in aquaculture and seafood processing. (Municipality of Inverness County, 2017)¹²

In consultation with the County of Inverness CAO, potential projects that could have an economic impact on the County of Inverness include:

- Cabot Links golf course continued expansion, including the development of an executive par three course in 2020, additional accommodations (hotel and chalet)
- 100+ high-end real estate properties are in the planning stages and an additional 132 lot subdivision proposal

The effect of potential development and the stability of existing industry on future enrolment is unknown.

¹¹ Data modeled from Statistics Canada, Census Profile, 2016 Census

¹² Municipality of the County of Inverness – Canada's Musical Coast

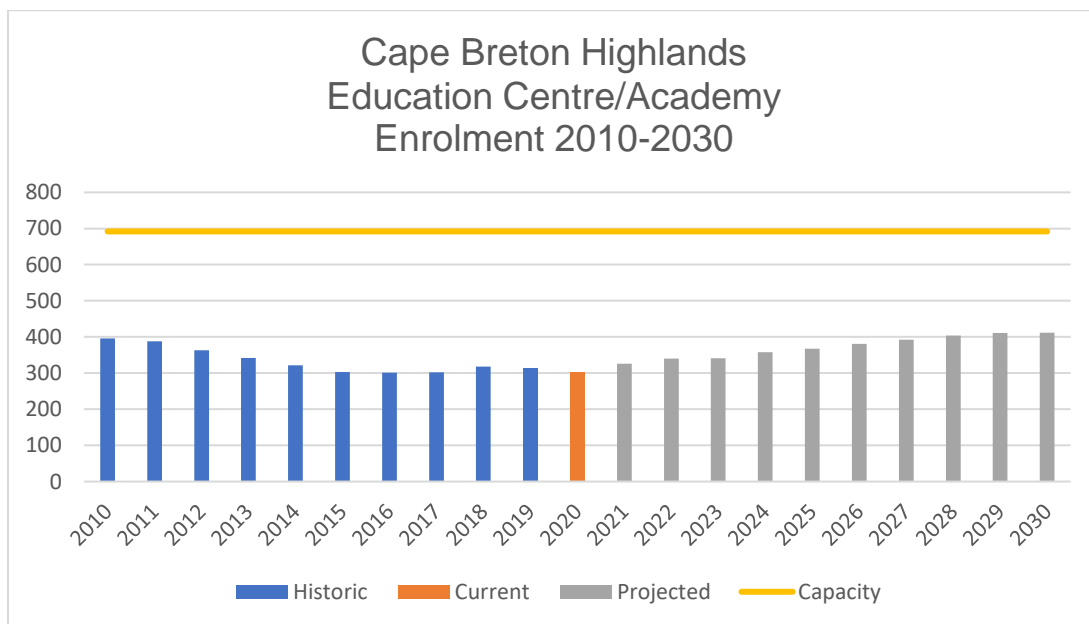
Cape Breton Highlands Education Centre/Academy

11070 Cabot Trail Terre Noire, NS B0E 2B0	
Grade Configuration:	P-12
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	692
School utilization:	44%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	396	388	363	342	322	303	301	302	318	315
Current Enrolment (as of September 30, 2020):										
304										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	326	340	341	358	368	381	392	404	411	412

*Based on Baragar Systems, Demographic Dynamics 2020-21.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Early French Immersion • Options and Opportunities (O²) • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2018: A classroom was refurbished/renovated for the Pre-primary Program • 2019: Security camera upgrade Fencing Excavation and drainage • 2021-2022: Skilled Trades Facility planned
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • In November 2016, the former Strait Regional School Board identified Cape Breton Highlands Education Centre/Academy as a school that needed to remain open. As a result, the Nova Scotia Government exercised its contractual right to purchase Cape Breton Highlands Education Centre/Academy from Ashford Investments when the lease expired in November 2020.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment for P-12 is projected to be 412, resulting in a utilization rate of 60%.

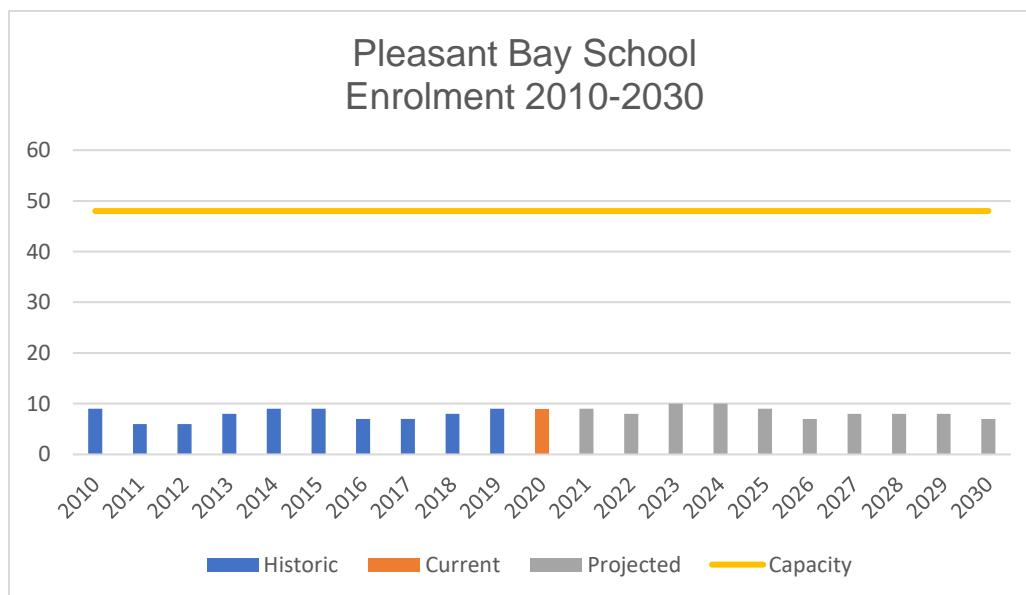
Pleasant Bay School

456 Pleasant Bay Road Pleasant Bay, NS B0E 2P0	
Grade Configuration:	P-6
Age of Facility:	73 years (1947)
No. of storeys with teaching spaces:	1
Current school capacity:	48
School utilization:	19%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	9	6	6	8	9	9	7	7	8	9
Current Enrolment (as of September 30, 2020):										
9										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	9	8	10	10	9	7	8	8	8	7

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Pre-primary is available to children at Cape Breton Highlands Education Centre/Academy.
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2012: Fire Code upgrades and foundation restoration • 2019: Replacement of electrical panels • 2020: Water Filtration System
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • N/A
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 7, resulting in a utilization rate of 15%.

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Pleasant Bay School:

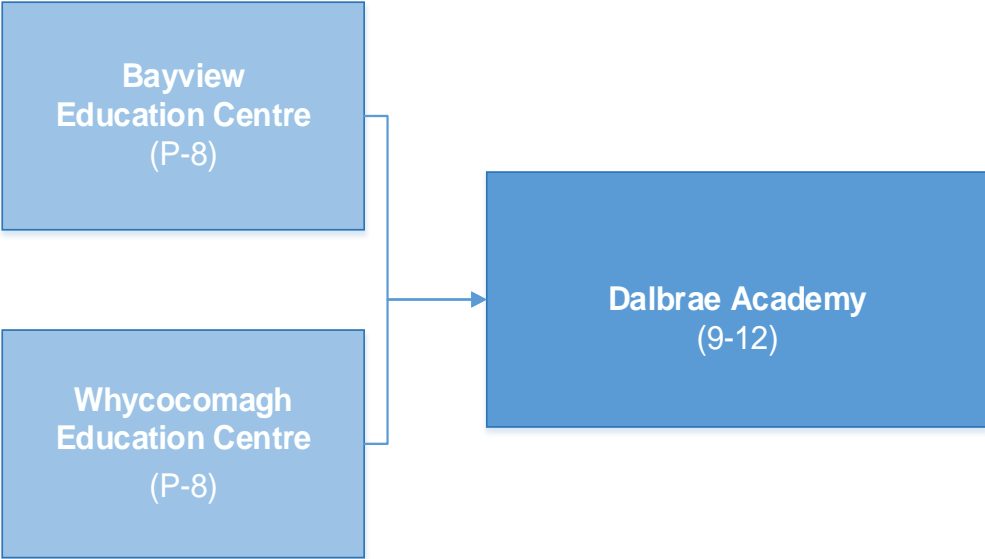
- Pleasant Bay School has a current student population of 9, resulting in a building utilization of 19%. In 2030, enrolment is projected to be 7, resulting in a utilization rate of 15%.

Cape Breton Highlands Education Centre / Academy:

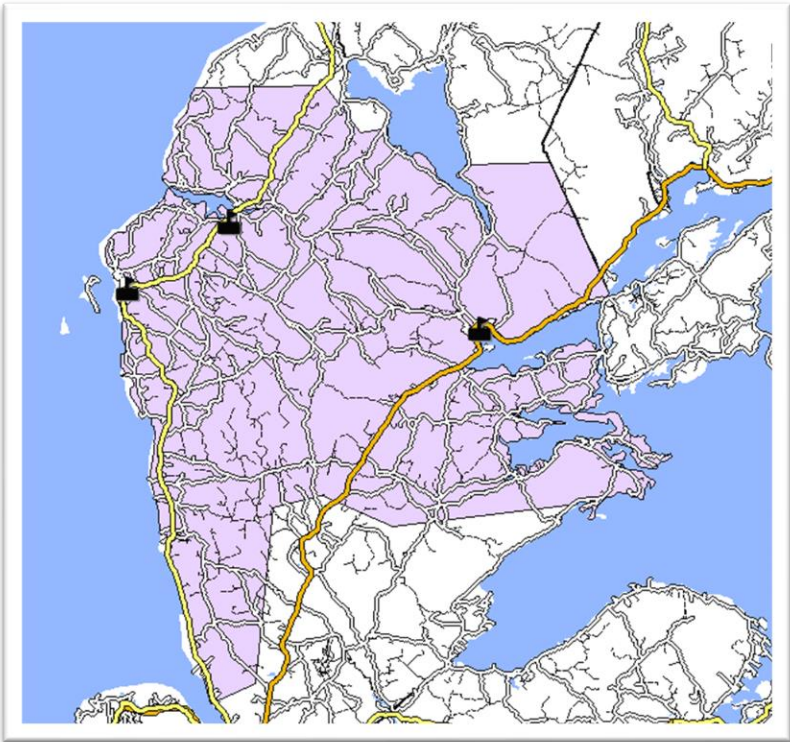
- Cape Breton Highlands Education Centre / Academy has a current student population of 304, resulting in a building utilization of 44%. In 2030, enrolment is projected to be 412, resulting in a utilization rate of 60%.

Dalbrae Academy Feeder System

The Dalbrae Academy Feeder System is located on 1,403 square kilometers of land which includes a portion of the County of Inverness. It is comprised of two grade Primary to 8 schools, Bayview Education Centre and Whycocomagh Education Centre, whose students attend Dalbrae Academy for grades 9 to 12.



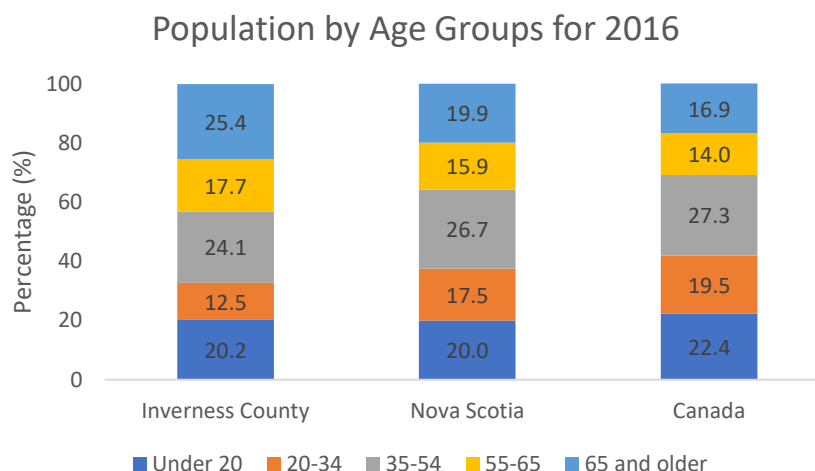
The following is a map of the Dalbrae Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Inverness County has a population of 17,235 which is a 4.0% decrease from 2011. In 2016, 20.2% of the population was under the age of 20 and 25.4% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)¹³



Until the early 1960s, the regional economy had been almost exclusively resource-based mainly fishing and logging, with some mining, agriculture and tourism. The structure of the economy began to change in the late 1950s after the construction of the Canso Causeway. Heavy industry and other manufacturing and processing plants were established in the Strait area, including petroleum-based industries, paper production, gypsum mining/manufacturing and aggregate production. While those remain important to the local economy residents are also employed in the construction, small-scale manufacturing, wholesale and retail trade, and education, health and business services.

Currently, Inverness County is experiencing growth in the following key industries: tourism, fishing, agriculture, and forestry. The county is positioned for growth in aquaculture and seafood processing. (Municipality of Inverness County, 2017)¹⁴

In consultation with the County of Inverness CAO, potential projects that could have an economic impact on the County of Inverness include:

- Cabot Links golf course continued expansion, including the development of an executive par three course in 2020, additional accommodations (hotel and chalet)
- 100+ high-end real estate properties are in the planning stages and there is an additional 132 lot subdivision proposal

The effect of potential development and the stability of existing industry on future enrolment is unknown.

¹³ Data modeled from Statistics Canada, Census Profile, 2016 Census

¹⁴ Municipality of the County of Inverness – Canada's Musical Coast

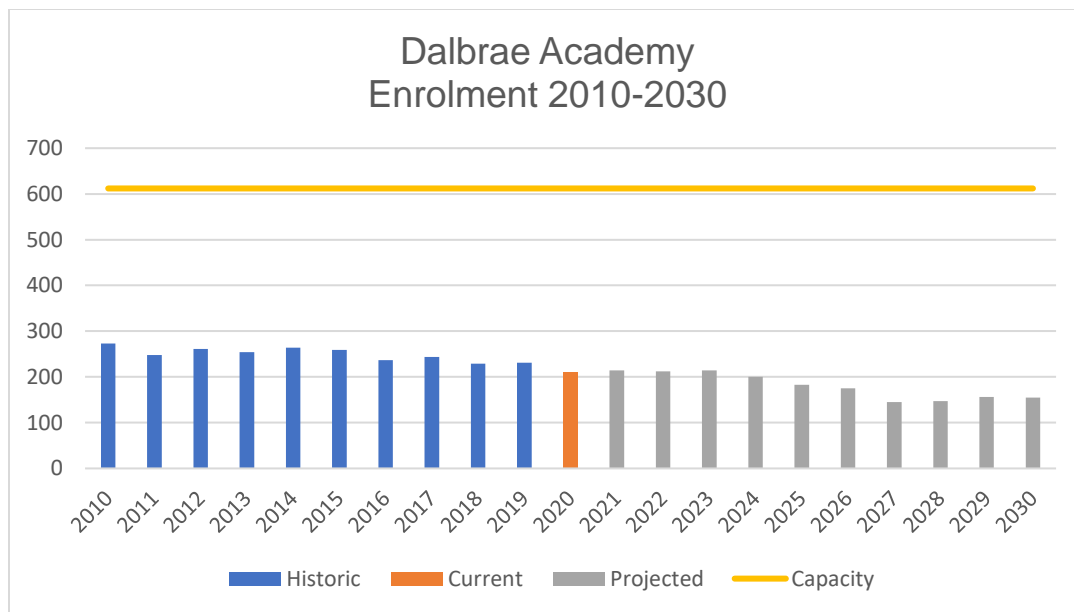
Dalbrae Academy

11156 Highway 19 Mabou, NS B0E 1X0	
Grade Configuration:	9-12
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	626
School utilization:	34%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	273	248	261	254	264	259	237	244	229	231
Current Enrolment (as of September 30, 2020):										
210										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	214	212	214	200	183	175	145	147	156	155

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Gaelic Language • Mi'kmaq Language • Options and Opportunities (O²) • Skilled Trades
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2015: A stand-alone Skilled Trades Centre • 2019: LED lighting upgrades
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • This building was studied by an independent consultant prior to the school review process being conducted during 2016-2017 for this feeder system. • In October, 2016, the Strait Regional School Board initiated a school review of the Dalbrae Academy Feeder System. As a result of the review, in May 2017, the Strait Regional School Board voted in favour of informing the Nova Scotia Department of Education and Early Childhood Development that it would require both Bayview Education Centre and Dalbrae Academy after each school's P3 lease expires. The Province will purchase these schools when the leases expire in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 155, resulting in a utilization rate of 25%. • Strathspey Place Performing Arts Centre is located within the school. • The Alexander Doyle Public Library is available to the school community.

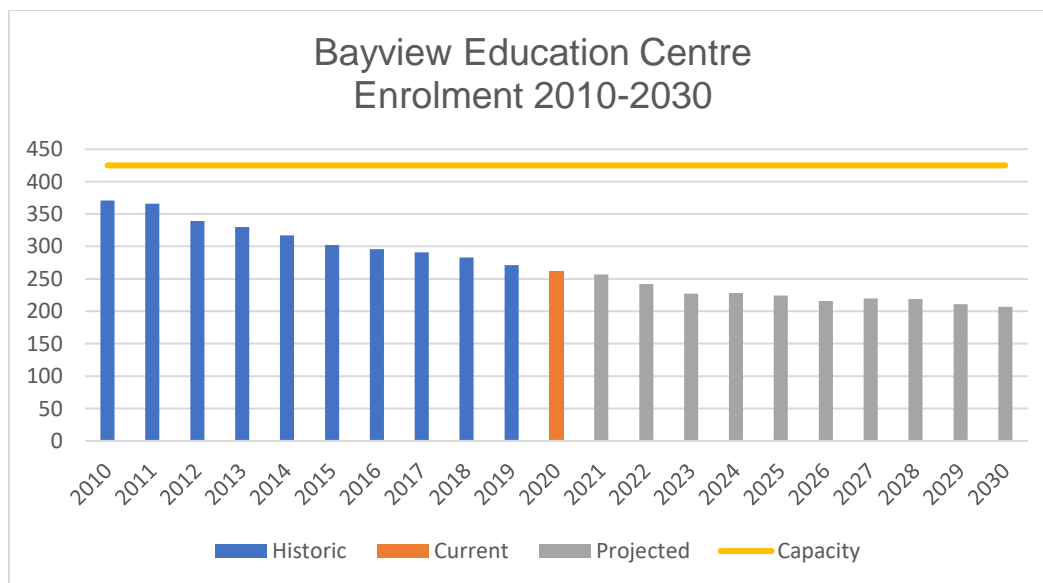
Bayview Education Centre

133 Company Road Port Hood, NS B0E 2W0	
Grade Configuration:	P-8
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	425
School utilization:	61%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	371	366	339	330	317	302	296	291	283	271
Current Enrolment (as of September 30, 2020):										
261										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	257	242	227	228	224	216	220	219	211	207

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Gaelic Language • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2018: One classroom refurbished/renovated for Pre-primary • 2019: Daycare renovation (two classrooms converted to daycare space)
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • This building was studied by an independent consultant prior to the school review process being conducted during 2016-2017 for this feeder system. • In October, 2016, the Strait Regional School Board initiated a school review of the Dalbrae Academy Feeder System. As a result of the review, in May 2017, the Strait Regional School Board voted in favour of informing the Nova Scotia Department of Education and Early Childhood Development that it would require both Bayview Education Centre and Dalbrae Academy after each school's P3 lease expires. The Province will purchase these schools when the leases expire in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 207, resulting in a utilization rate of 49%.

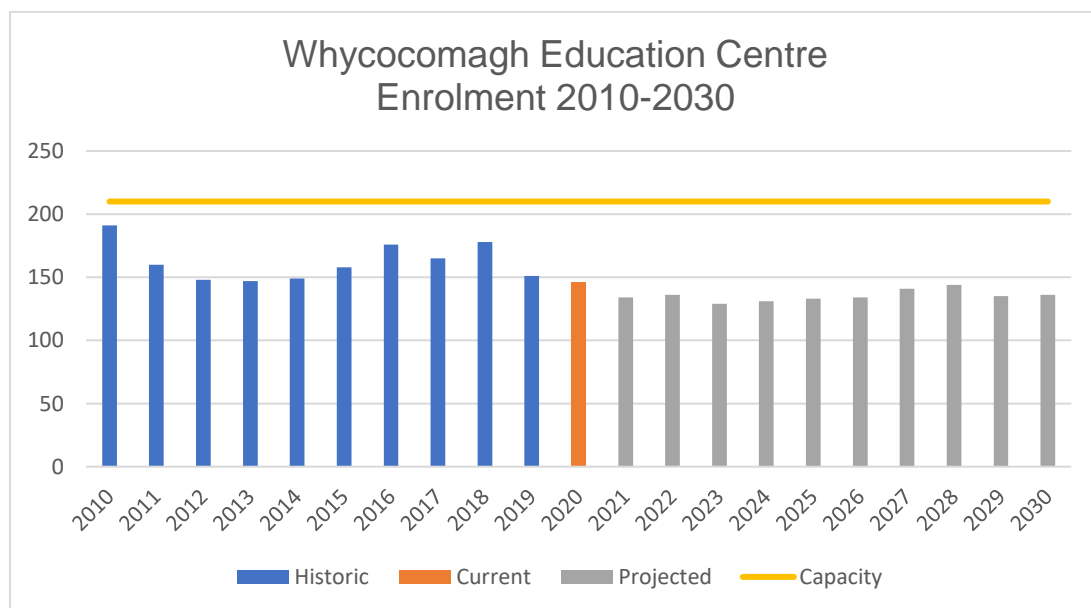
Whycocomagh Education Centre

50 Norman MacLeod Road Whycocomagh, NS B0E 3M0	
Grade Configuration:	P-8
Age of Facility:	19 years (2001)
No. of storeys with teaching spaces:	1
Current school capacity:	210
School utilization:	70%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	149	158	176	165	178	163	165	157	146	151
Current Enrolment (as of September 30, 2020):										
146										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	134	136	129	131	133	134	141	144	135	136

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Gaelic Language • Mi'kmaq Language • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2016: Asphalt paving upgrade • 2018: One classroom was refurbished/renovated for Pre-primary • 2020: Gymnasium roof replaced
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • In 2000, Whycocomagh Consolidated School (P-12) closed. It was replaced with a new school on the same site. The grades 9–12 students were transferred to Dalbrae Academy. The new school was renamed Whycocomagh Education Centre. • In October, 2016, the Strait Regional School Board initiated a school review of the Dalbrae Academy Feeder System. As a result of the review, in May 2017, the Strait Regional School Board voted in favour of informing the Nova Scotia Department of Education and Early Childhood Development that it would require both Bayview Education Centre and Dalbrae Academy after each school's P3 lease expires. The Province will purchase these schools when the leases expire in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 136, resulting in a utilization rate of 65%. • There is a day care facility at the school

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Dalbrae Academy:

- Dalbrae Academy has a current student population of 210, resulting in a building utilization of 34%. In 2030, enrolment is projected to be 155, resulting in a utilization rate of 25%.

Bayview Education Centre:

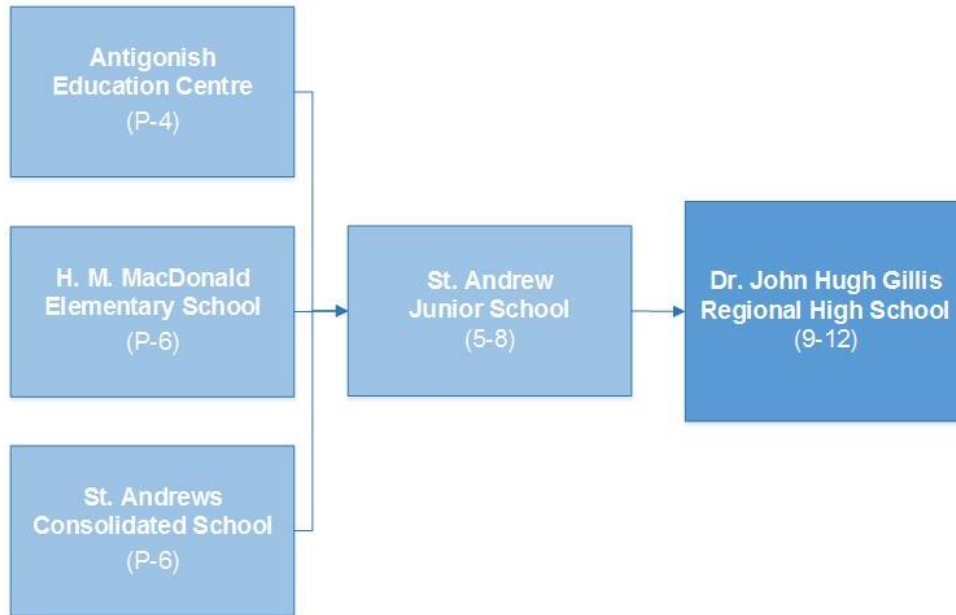
- Bayview Education Centre has a current student population of 261, resulting in a building utilization of 61%. In 2030, enrolment is projected to be 207, resulting in a utilization rate of 49%.

Whycocomagh Education Centre:

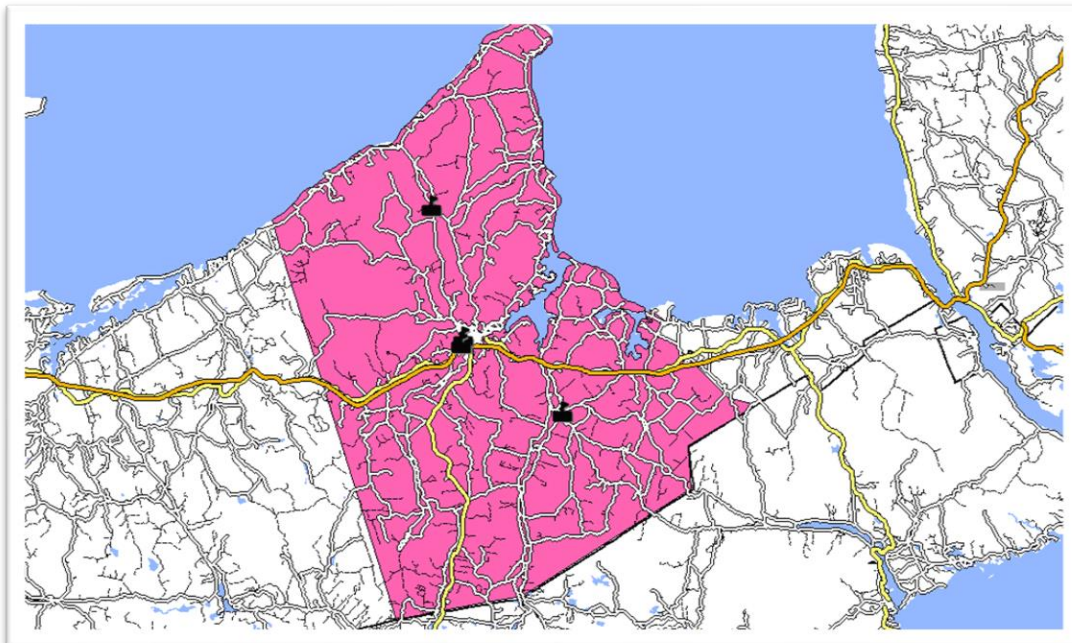
- Whycocomagh Education Centre has a current student population of 146, resulting in a building utilization of 70%. In 2030, enrolment is projected to be 136, resulting in a utilization rate of 65%.

Dr. John Hugh Gillis Regional High School Feeder System

The Dr. John Hugh Gillis Regional High School Feeder System is located on 1,291 square kilometers of land which includes the Town of Antigonish and a portion of the County of Antigonish. It is comprised of a grade Primary to 4 school, Antigonish Education Centre, two grade Primary to 6 schools, H.M. MacDonald Elementary School and St. Andrews Consolidated School, and a grade 5-8 school, St. Andrew Junior School, whose students attend Dr. John Hugh Gillis Regional High School for grades 9 to 12.



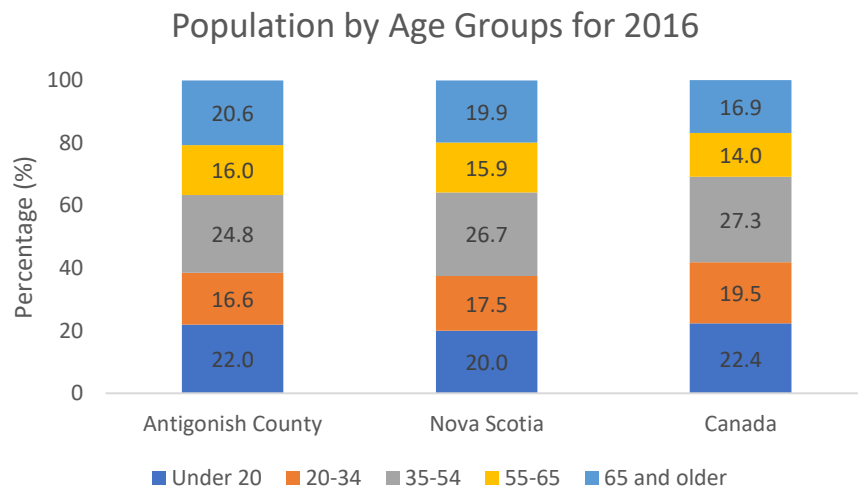
The following is a map of the Dr. John Hugh Gillis Regional High School feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Antigonish County has a population of 19,301 which is 1.5% lower than in 2011. In 2016, 22.0% of the population was under the age of 20 and 20.6% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)¹⁵



Traditionally, the main industries in the County were fishing along the coast, and farming, especially in the central area. While those remain important to the local economy, far more residents are currently employed in the trades, retail, health and education sector. Notable employers are St. Martha's Regional Hospital and St Francis Xavier University, both located in the Town of Antigonish. Tourism is also becoming an important industry.

In consultation with the Town of Antigonish CAO and County of Antigonish Municipal Clerk/Treasurer, potential projects that could have an economic impact on the Town and County of Antigonish include:

- Planned expansion at St. Francis Xavier University from 4200 students to 5000 students, and
- Moderate economic growth with many new small to medium enterprises.

The effect of potential development and the stability of existing industry on future enrolment is unknown.

¹⁵ Data modeled from Statistics Canada, Census Profile, 2016 Census

Dr. John Hugh Gillis Regional High School

105 Braemore Avenue Antigonish, NS B2G 1L3	
Grade Configuration:	9-12
Age of Facility:	50 years (1970)
No. of storeys with teaching spaces:	2
Current school capacity:	1391
School utilization:	52%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	826	765	758	730	724	729	740	759	765	748

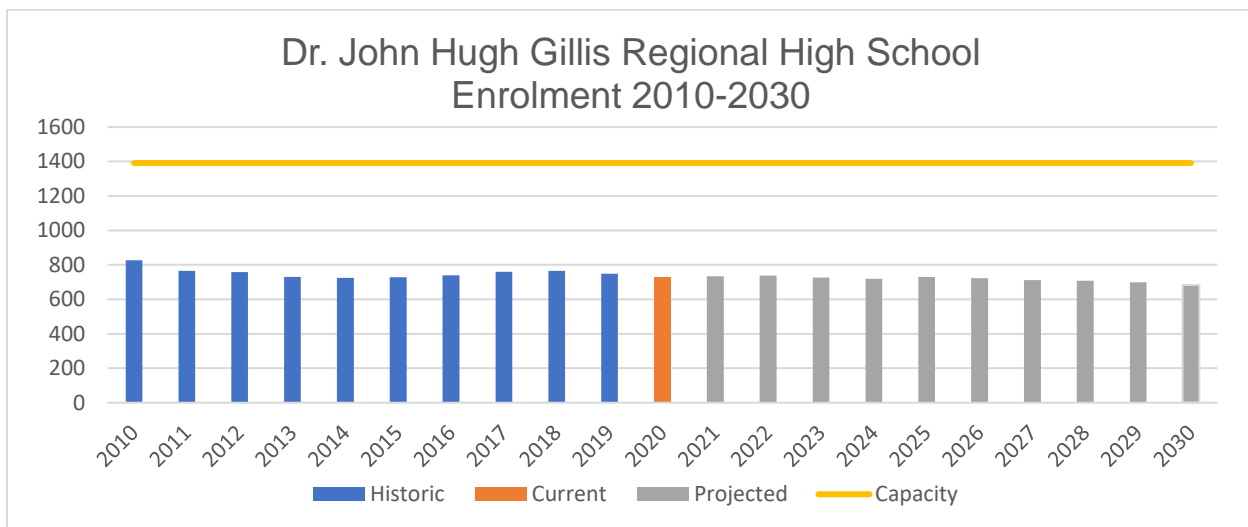
Current Enrolment (as of September 30, 2020):

728

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	733	737	727	719	731	723	711	708	698	683

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Early French Immersion • Gaelic Language • International Baccalaureate • Options and Opportunities (O²) • Skilled Trades
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2002-2011: Upgrade of all building systems through phased renovation project • 2015: Skilled Trades Centre • 2016: Installation of new closed-circuit television system Building envelope repairs • 2017: Phase 1- Building Envelope/Water Migration • 2018: Phase 2- Building Envelope • 2019: Phase 3- Interior/Exterior Upgrades Security camera upgrade • 2020: Phase 4- Building Envelope
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • October of 2016, the Strait Regional School Board initiated a school review of the Dr. John Hugh Gillis Regional High Feeder System in Antigonish County. In April 2017, the Strait Regional School Board approved a motion for the Superintendent of Schools to advise the Province that Antigonish Education Centre would be required after its P3 lease comes to an end. The Nova Scotia Department of Education and Early Childhood Development will purchase Antigonish Education Centre when the lease expires in 2021.

Any other factors relevant to the school:

- In 2030, enrolment is projected to be 683, resulting in a utilization rate of 49%.
- The school currently utilizes recreational facilities operated by the Town of Antigonish.
- The Town of Antigonish has identified this school as a location for a community EV Charger.

St. Andrew Junior School

2 Appleseed Drive Antigonish, NS B2G 3B6	
Grade Configuration:	5-8
Age of Facility:	24 years (1996)
No. of storeys with teaching spaces:	2
Current school capacity:	650
School utilization:	85%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	599	562	560	577	551	541	566	561	568	561

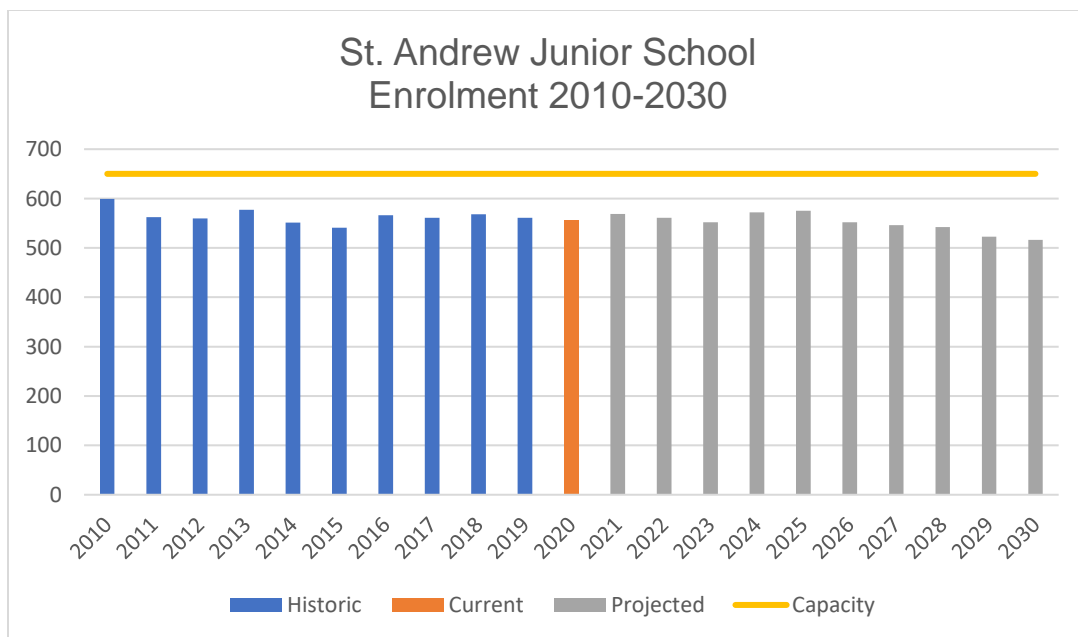
Current Enrolment (as of September 30, 2020):

555

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	569	561	552	572	575	552	546	542	523	516

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Early French Immersion • Intensive French Immersion (Late French Immersion, grade six) • Gaelic Language
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2013-2014: Dust collection system installation • 2014-2015: Central mechanical upgrades Asphalt replacement • 2017: Asphalt shingle replacement • 2019: Oil tank replacement Grading path
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • This building was studied by an independent consultant prior to the school review process being conducted during 2016-2017 for this feeder system. • October of 2016, the Strait Regional School Board initiated a school review of the Dr. John Hugh Gillis Regional High Feeder System in Antigonish County. In April 2017, the Strait Regional School Board approved a motion for the Superintendent of Schools to advise the Province that Antigonish Education Centre would be required after its P3 lease comes to an end. The Nova Scotia Department of Education and Early Childhood Development will purchase Antigonish Education Centre when the lease expires in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 516, resulting in a utilization rate of 79%. • The Town of Antigonish has identified this school as a location for a community EV Charger.

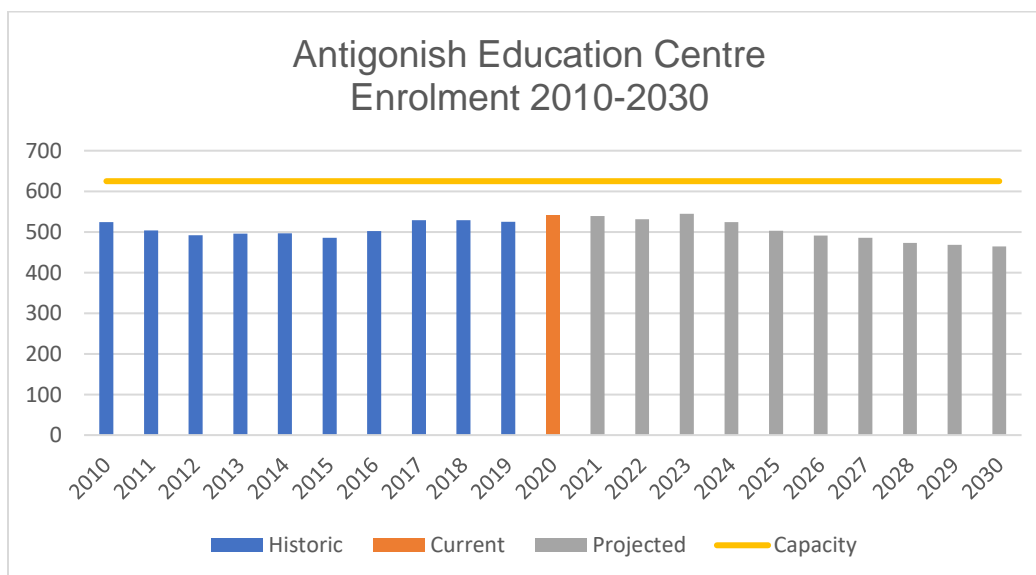
Antigonish Education Centre

30 Appleseed Drive Antigonish, NS B2G 3B6	
Grade Configuration:	P-4
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	625
School utilization:	87%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	524	504	492	496	497	486	502	529	526	525
Current Enrolment (as of September 30, 2020):										
541										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	539	531	545	524	503	491	486	473	468	464

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Early French Immersion • Gaelic Language • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2017-2019: Four classrooms were refurbished/renovated for Pre-primary Upgrade of camera system • 2020: LED Lighting Outdoor Drainage Improvements 2nd Outdoor Pre-primary Playspace
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • This building was studied by an independent consultant prior to the school review process being conducted during 2016-2017 for this feeder system. • October of 2016, the Strait Regional School Board initiated a school review of the Dr. John Hugh Gillis Regional High Feeder System in Antigonish County. In April 2017, the Strait Regional School Board approved a motion for the Superintendent of Schools to advise the Province that Antigonish Education Centre would be required after its P3 lease comes to an end. The Nova Scotia Department of Education and Early Childhood Development will purchase Antigonish Education Centre when the lease expires in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 464, resulting in a utilization rate of 74%.

H.M. MacDonald Elementary School

2811 Highway 245 Maryvale, NS B2G 2L1	
Grade Configuration:	P-6
Age of Facility:	57 years (1963)
No. of storeys with teaching spaces:	1
Current school capacity:	120
School utilization:	68%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	100	103	104	99	99	108	111	107	110	95

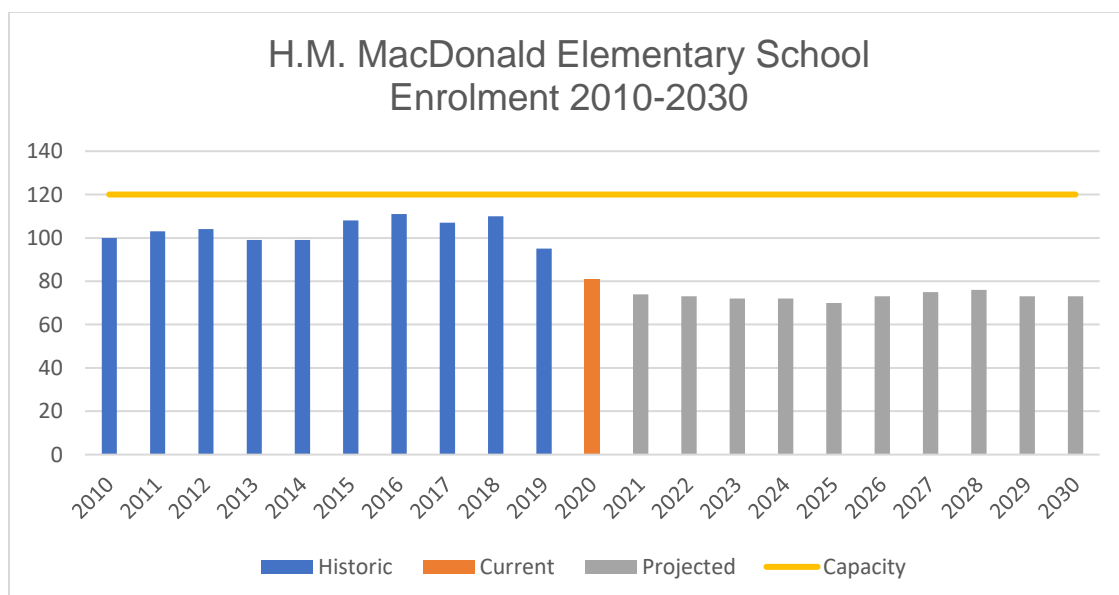
Current Enrolment (as of September 30, 2020):

81

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	74	73	72	72	70	73	75	76	73	73

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 1973: Completion of a 3,000 ft² addition • 1991: Completion of an addition of two classrooms and a music/art room • 2015: Oil boiler/burner replacement project • 2018: One classroom was refurbished/renovated for Pre-primary Oil tank replacement
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • A school review process was initiated for H.M. MacDonald Elementary School in January 2010 and discontinued in October 2010. • This building was studied by an independent consultant prior to the school review process being conducted during 2016-2017 for this feeder system. • October of 2016, the Strait Regional School Board initiated a school review of the Dr. John Hugh Gillis Regional High Feeder System in Antigonish County. In April 2017, the Strait Regional School Board approved a motion for the Superintendent of Schools to advise the Province that Antigonish Education Centre would be required after its P3 lease comes to an end. The Nova Scotia Department of Education and Early Childhood Development will purchase Antigonish Education Centre when the lease expires in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 73, resulting in a utilization rate of 61%.

St. Andrews Consolidated School

3892 Highway 316 St. Andrews, NS B0H 1X0	
Grade Configuration:	P-6
Age of Facility:	60 years (1960)
No. of storeys with teaching spaces:	1
Current school capacity:	288
School utilization:	88%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	205	219	270	262	258	269	267	261	268	263

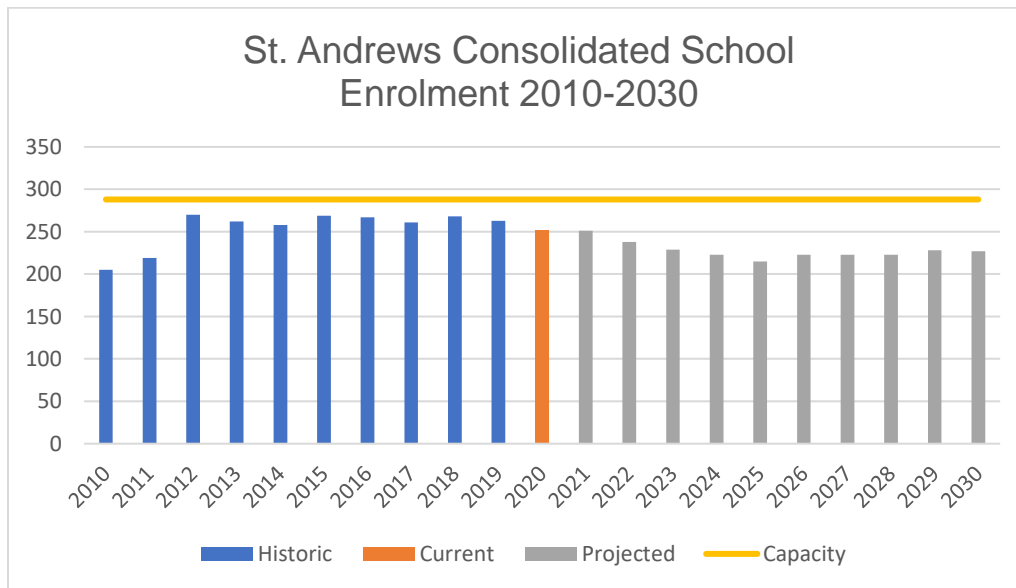
Current Enrolment (as of September 30, 2020):

252

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	251	238	229	223	215	223	223	223	228	227

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Gaelic Language • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 1988: Completion of an addition of classrooms, a multi-purpose room and a kitchen • 2004: Roof replacement • 2013: Phase I and II – Major addition/renovation project (gymnasium, foyer, offices, music room, mechanical upgrades), and site improvements • 2014: Phase III – Boiler room/communication room upgrades • 2015: Phase IV to VI – Exterior siding, bus loop paving & interior renovations • 2019: Renovation of learning space
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • This building was studied by an independent consultant prior to the school review process being conducted during 2016-2017 for this feeder system. • October of 2016, the Strait Regional School Board initiated a school review of the Dr. John Hugh Gillis Regional High Feeder System in Antigonish County. In April 2017, the Strait Regional School Board approved a motion for the Superintendent of Schools to advise the Province that Antigonish Education Centre would be required after its P3 lease comes to an end. The Nova Scotia Department of Education and Early Childhood Development will purchase Antigonish Education Centre when the lease expires in 2021.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 227, resulting in a utilization rate of 79%.

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Dr. John Hugh Gillis Regional High School:

- Dr. John Hugh Gillis Regional High School has a current student population of 728, resulting in a building utilization of 52%. In 2030, enrolment is projected to be 683, resulting in a utilization rate of 49%.

St. Andrew Junior School:

- St. Andrew Junior School has a current student population of 555, resulting in a building utilization of 85%. In 2030, enrolment is projected to be 516, resulting in a utilization rate of 79%.

Antigonish Education Centre:

- Antigonish Education Centre has a current student population of 541, resulting in a building utilization of 87%. In 2030, enrolment is projected to be 464, resulting in a utilization rate of 74%.

H. M. MacDonald Elementary School:

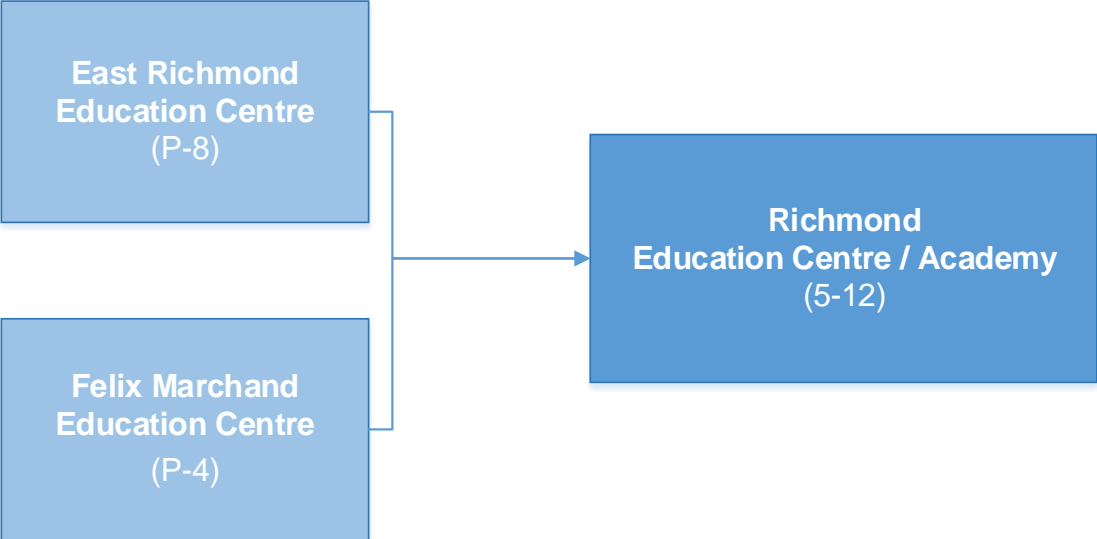
- H. M. MacDonald Elementary School has a current student population of 81, resulting in a building utilization of 68%. In 2030, enrolment is projected to be 73, resulting in a utilization rate of 61%.

St. Andrews Consolidated School:

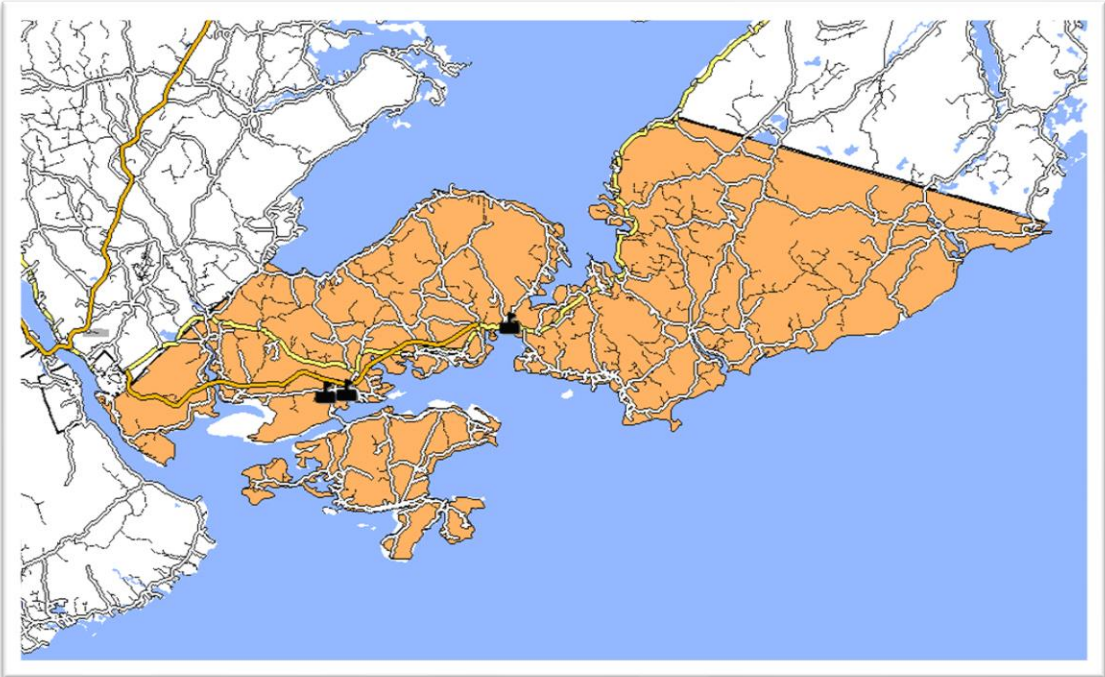
- St. Andrews Consolidated School has a current student population of 252, resulting in a building utilization of 88%. In 2030, enrolment is projected to be 227, resulting in a utilization rate of 79%.

Richmond Education Centre/Academy Feeder System

The Richmond Education Centre/Academy Feeder System is located on 1,306 square kilometers of land which includes all of the County of Richmond. It is comprised of a grade Primary to 4 school, Felix Marchand Education Centre, a grade Primary to 8 school, East Richmond Education Centre. Students from these two schools complete their final years of education at Richmond Education Centre/Academy.



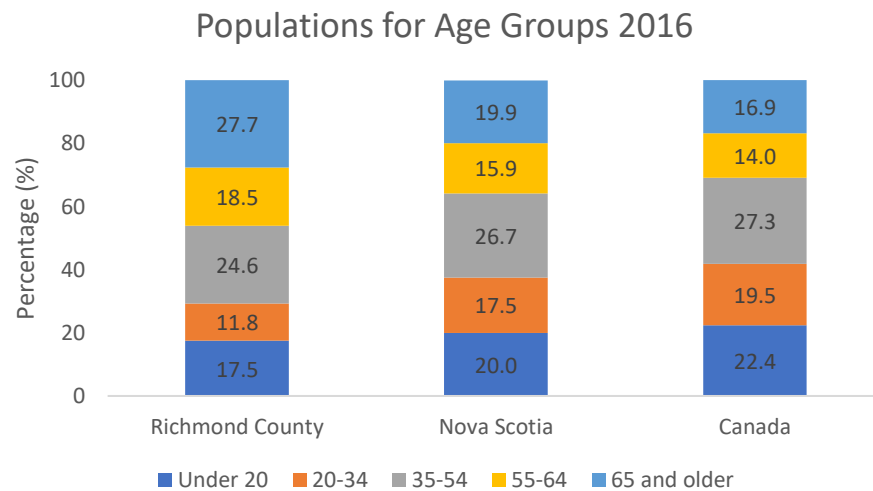
The following is a map of the Richmond Education Centre / Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Richmond County has a population of 8,964 which is 3.5% lower than in 2011. In 2016, 17.5% of the population was under the age of 20 and 27.7% was 65 years or older.

In comparison, Nova Scotia has a population 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)¹⁶



The County as a whole is heavily forested, with little agriculture. Today, fishery is still an important part of the Richmond County economy, particularly in Isle Madame and some eastern parts of the County. The 1955 completion of the Canso Causeway resulted in the creation of a deep ice free harbour, which spurred extensive industrial development at Point Tupper in the west end of the County. Tourism development has also emerged as a significant pillar of Richmond County's economy, particularly cultural, eco and adventure tourism. Government services, including the Strait-Richmond Hospital and three schools, also employ a large portion of the County's labour force.

In consultation with the County of Richmond CAO, potential projects that could have an economic impact on the County of Richmond include:

- Melford Atlantic Gateway Project

The effect of potential development and the stability of existing industry on future enrolment is unknown.

¹⁶ Data modeled from Statistics Canada, Census Profile, 2016 Census

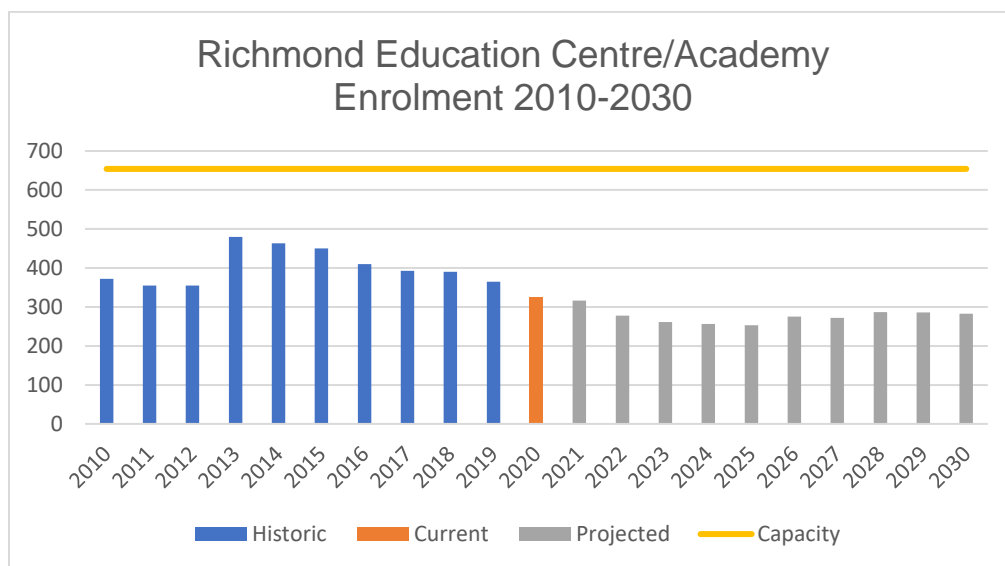
Richmond Education Centre/Academy

3238 Whiteside Road Louisdale, NS B0E 1V0	
Grade Configuration:	5-12
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	654
School utilization:	50%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	372	355	355	480	463	450	410	393	390	365
Current Enrolment (as of September 30, 2020):										
325										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	316	278	261	256	253	275	272	287	286	283

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Early French Immersion • Mi'kmaq Language • Options and Opportunities (O²) • Discovering Opportunities (Grade 9) • Skilled Trades
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2017: Skilled Trades addition and alteration project
Future considerations related to building condition:
<ul style="list-style-type: none"> • Richmond Centre/Academy was purchased by the Nova Scotia Department of Education and Early Childhood Development from Ashford Investments when the lease expired in November 2020.
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • Richmond Academy (9-12) underwent a grade reconfiguration in 2013 when West Richmond Education Centre closed.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 283, resulting in a utilization rate of 43%.

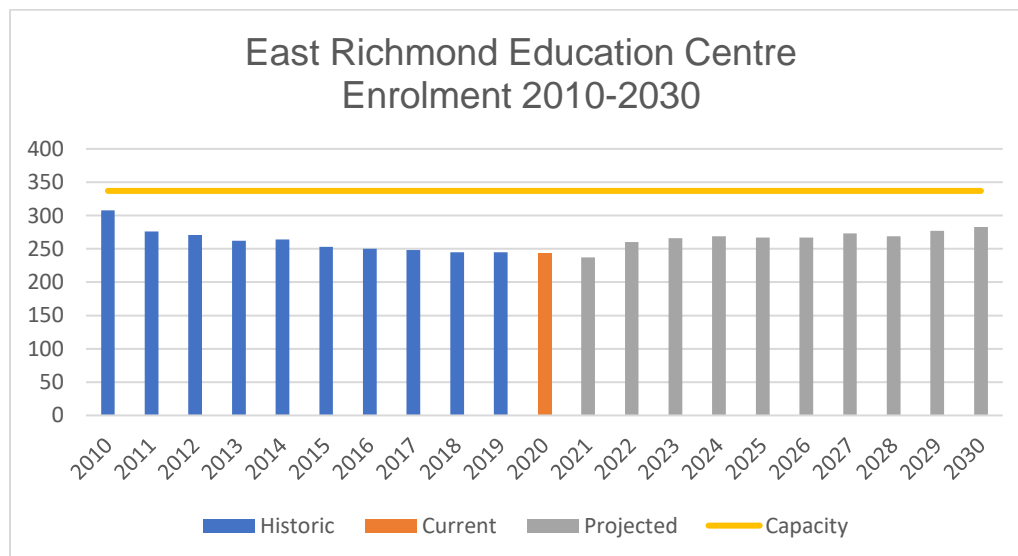
East Richmond Education Centre

9359 Pepperell Street St. Peter's, NS B0E 3B0	
Grade Configuration:	P-8
Age of Facility:	35 years (1985)
No. of storeys with teaching spaces:	1
Current school capacity:	337
School utilization:	72%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	308	276	271	262	264	253	250	248	245	245
Current Enrolment (as of September 30, 2020):										
244										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	237	260	266	269	267	267	273	269	277	283

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Early French Immersion • Mi'kmaq Language • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2008: Completion of an addition/renovation • 2016: Paving upgrade Roof replacement • 2017: Replacement of corridor flooring • 2018: Classroom was refurbished/renovated for Pre-primary Replacement of Wing 3 flooring • 2019: LED lighting upgrades
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • East Richmond Education Centre underwent an addition and renovations in 2009 to become a P-8 school.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 283, resulting in a utilization rate of 84%. • Day Care • The school currently utilizes recreational facilities operated by the St. Peters Lions Club.

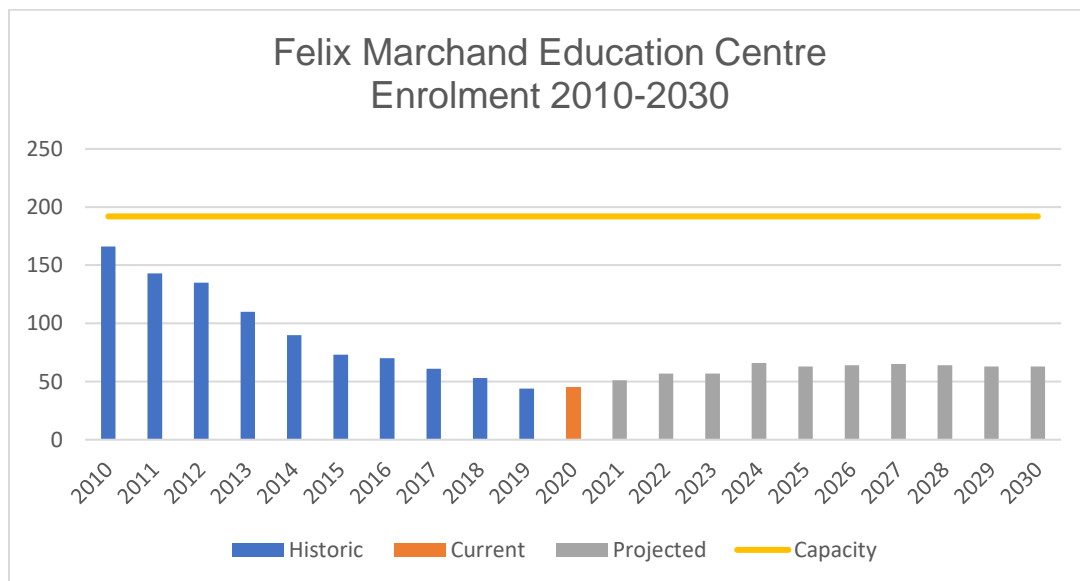
Felix Marchand Education Centre

380 Highway 320 Louisdale, NS B0E 1V0	
Grade Configuration:	P-4
Age of Facility:	55 years (1965)
No. of storeys with teaching spaces:	2
Current school capacity:	168
School utilization:	27%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	166	143	135	110	90	73	70	61	53	44
Current Enrolment (as of September 30, 2020):										
45										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	51	57	57	66	63	64	65	64	63	63

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Early French Immersion • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 1990: Completion of addition of a foyer, gymnasium and several classrooms • 2017: Classroom was refurbished/renovated for Pre-primary • 2018: Parital roof replacement Asphalt paving Washroom upgrades
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • N/A
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 63, resulting in a utilization rate of 38%.

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Richmond Education Centre / Academy:

- Richmond Education Centre / Academy has a current student population of 325, resulting in a building utilization of 50%. In 2030, enrolment is projected to be 283, resulting in a utilization rate of 43%.

East Richmond Education Centre:

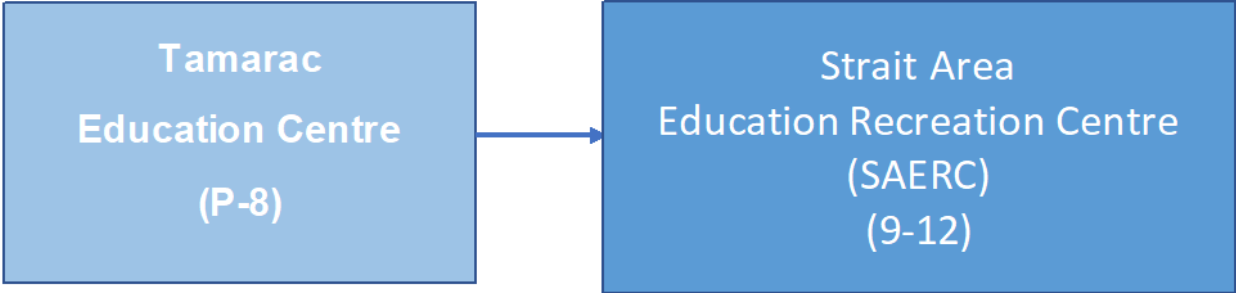
- East Richmond Education Centre has a current student population of 244, resulting in a building utilization of 72%. In 2030, enrolment is projected to be 283, resulting in a utilization rate of 84%.

Felix Marchand Education Centre:

- Felix Marchand Education Centre has a current student population of 45, resulting in a building utilization of 27%. In 2030, enrolment is projected to be 63, resulting in a utilization rate of 38%.

Strait Area Education Recreation Centre (SAERC) Feeder System

The SAERC Feeder System is located on 566 square kilometers of land which includes the Town of Port Hawkesbury, the Town of Mulgrave and portions of the Counties of Inverness and Guysborough. This feeder system is comprised of a grade P-8 school, Tamarac Education Centre and a grade 9-12 school, SAERC.



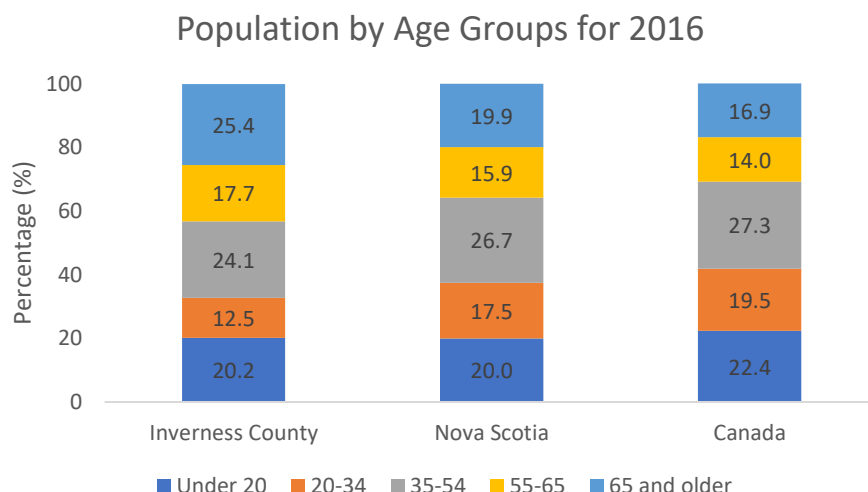
The following is a map of the Strait Area Education Recreation Centre (SAERC) feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Inverness County has a population of 17,235 which is a 4.0% decrease from 2011. In 2016, 20.2% of the population was under the age of 20 and 25.4% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)¹⁷



Until the early 1960s, the regional economy had been almost exclusively resource-based, mainly fishing and logging, with some mining, agriculture and tourism. The structure of the economy began to change in the late 1950s after the construction of the Canso Causeway. Heavy industry and other manufacturing and processing plants were established in the Strait area, including petroleum-based industries, paper production, gypsum mining/manufacturing and aggregate production. While those remain important to the local economy, residents are also employed in the construction, small-scale manufacturing, wholesale and retail trade, and education, health and business services.

Currently, Inverness County is experiencing growth in the following key industries: tourism, fishing, agriculture, and forestry. The county is positioned for growth in aquaculture and seafood processing. (Municipality of Inverness County, 2017)¹⁸

In consultation with the County of Inverness CAO, potential projects that could have an economic impact on the County of Inverness include:

- Cabot Links golf course continued expansion, including the development of an executive par three course in 2020, additional accommodations (hotel and chalet)
- 100+ high-end real estate properties are in the planning stages and an additional 132 lot subdivision proposal

The effect of potential development and the stability of existing industry on future enrolment is unknown.

¹⁷ Data modeled from Statistics Canada, Census Profile, 2016 Census

¹⁸ Municipality of the County of Inverness – Canada's Musical Coast

Strait Area Education Recreation Centre (SAERC)

304 Pitt Street, Unit 1 Port Hawkesbury, NS B9A 2T9	
Grade Configuration:	9-12
Age of Facility:	43 years (1977)
No. of storeys with teaching spaces:	2
Current school capacity:	650
School utilization:	47%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	364	394	374	365	358	333	346	339	347	341

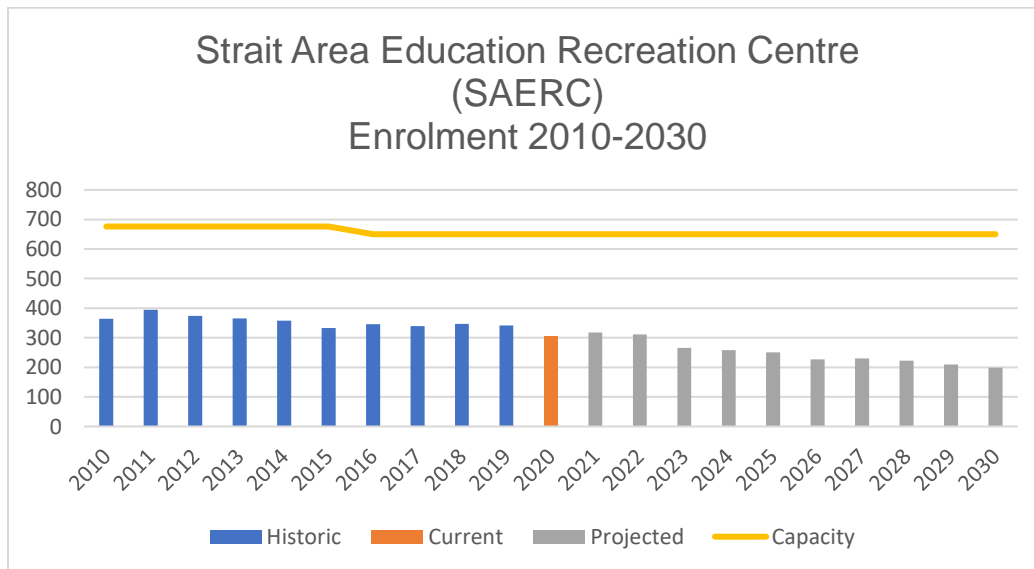
Current Enrolment (as of September 30, 2020):

305

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	318	311	266	258	251	227	230	223	209	199

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Early French Immersion • Options and Opportunities (O²)
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2012: Completion of extensive renovations • 2016: Compressor replacement Renovation for the Strait Regional Centre for Education, the school capacity was reconfigured from 692 to 650 Replacement of skylight and metal siding • 2017: Completion of Regional Centre renovation Daycare renovation • 2018: Sidewalks
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • This building was studied by an independent consultant prior to school review process conducted during 2015-2016 for this family of schools. • As a result of the SAERC Feeder System School Review Process conducted in 2015-2016, Mulgrave Memorial Education Centre was reconfigured from a P-8 to a P-6 school for two years prior to being permanently closed on June 30, 2018. Tamarac Education Centre was the receiving school during these transition stages.

Any other factors relevant to the school:

- In 2030, enrolment is projected to be 199 resulting in a utilization rate of 31%.
- The Strait Regional Centre for Education Offices are located at SAERC.
- The school currently utilizes recreational facilities operated by the Town of Port Hawkesbury.
- Day Care
- Pool
- SAERC Auditorium
- Eastern Counties Regional Library
- Community Services Office/Family Resource Centre
- Adult Literacy

Tamarac Education Centre

57 Tamarac Drive Port Hawkesbury, NS B9A 3G2	
Grade Configuration:	P-8
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	660
School utilization:	73%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	641	601	582	591	568	545	546	554	546	520

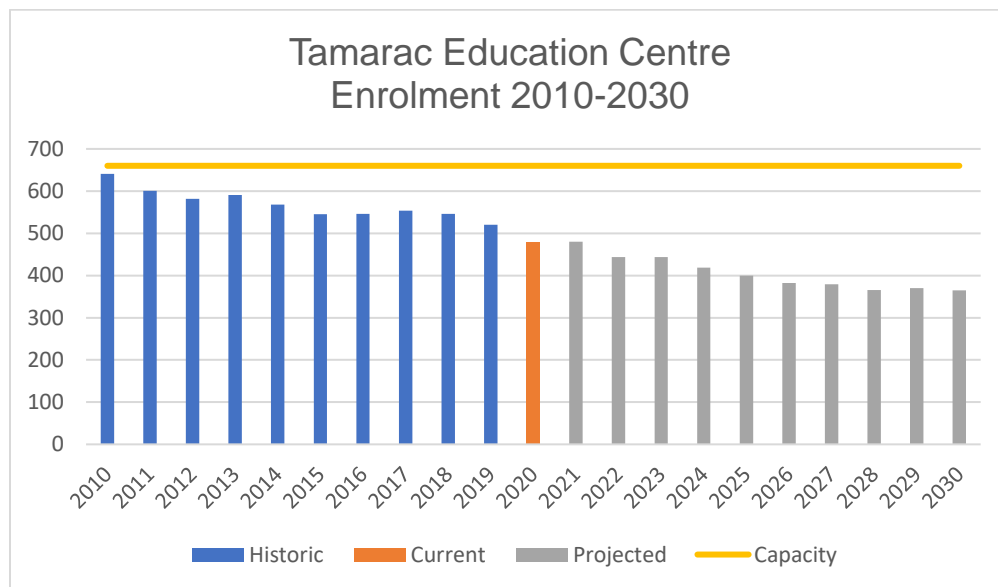
Current Enrolment (as of September 30, 2020):

479

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	480	444	444	419	400	382	379	366	370	365

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Early French Immersion • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2017: Security camera upgrade LED lighting upgrade • 2018: Refurbishment/renovation of two classrooms for Pre-primary • 2019: LED lighting upgrade
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • As a result of the SAERC Feeder System School Review Process conducted in 2015-2016, Mulgrave Memorial Education Centre was reconfigured from a P-8 to a P-6 school for two years prior to the school being closed permanently on June 30, 2018. Tamarac Education Centre was the receiving school during these transition stages. • Tamarac Education Centre was purchased by the Nova Scotia Department of Education and Early Childhood Development from Ashford Investments when the lease expired in November 2020.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • Day Care • In 2030, enrolment is projected to be 365, resulting in a utilization rate of 55%.

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Strait Area Education Recreation Centre (SAERC):

- Strait Area Education Recreation Centre (SAERC) has a current student population of 305, resulting in a building utilization of 47%. In 2030, enrolment is projected to be 199, resulting in a utilization rate of 31%.

Tamarac Education Centre:

- Tamarac Education Centre has a current student population of 479, resulting in a building utilization of 73%. In 2030, enrolment is projected to be 365, resulting in a utilization rate of 55%.

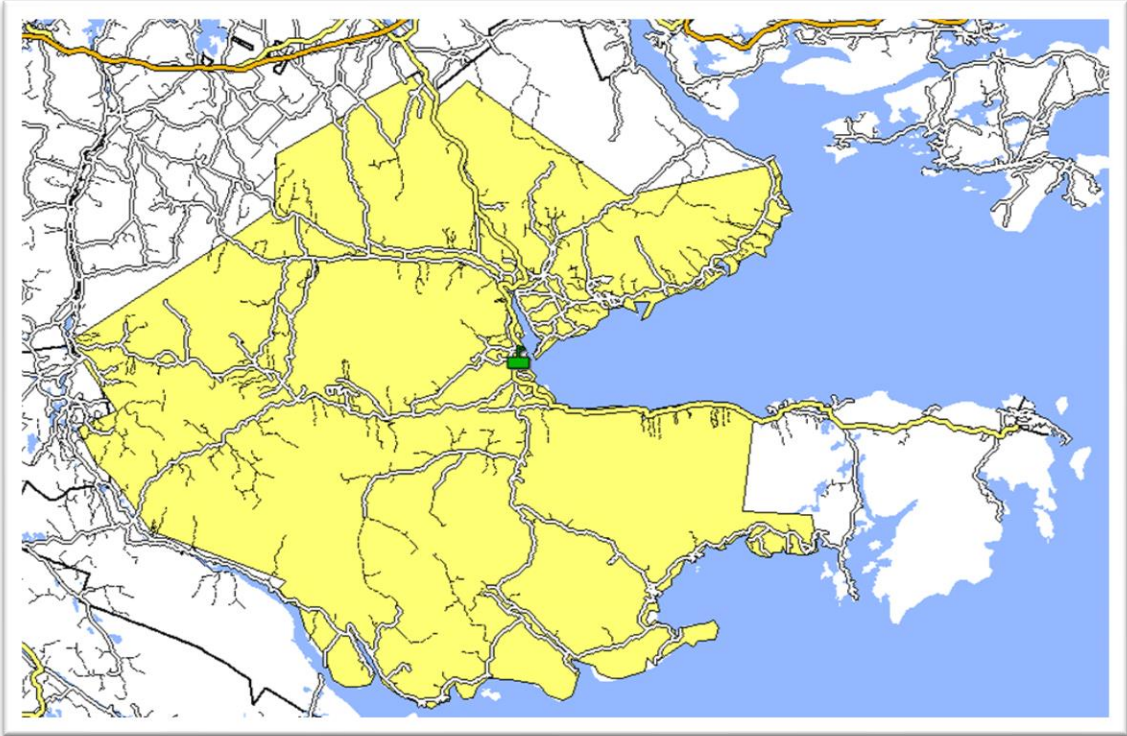
Stand-Alone Feeder Systems

Chedabucto Education Centre/Guysborough Academy

The Chedabucto Education Centre/Guysborough Academy Feeder System is located on 1,638 square kilometers of land which includes a portion of the County of Guysborough. Students from this catchment area attend Chedabucto Education Centre/Guysborough Academy for grades P-12.

**Chedabucto Education Centre /
Guysborough Academy
(P-12)**

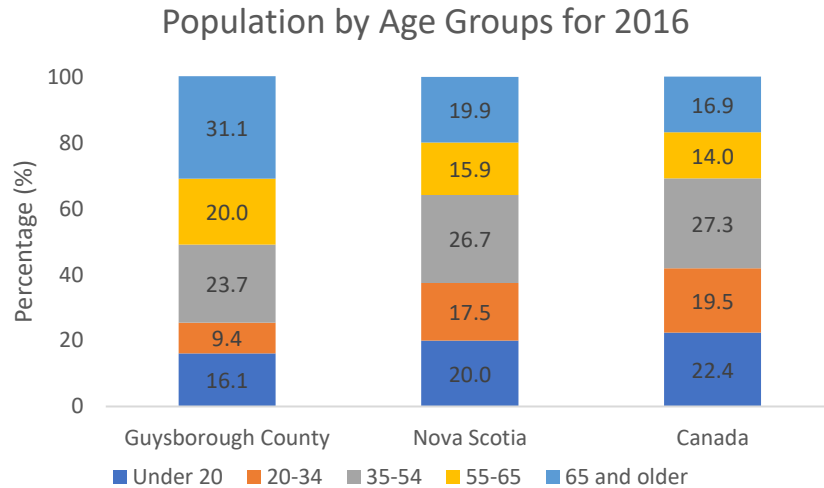
The following is a map of the Chedabucto Education Centre/Guysborough Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Guysborough County has a population of 7,625 which is 6.4% lower than in 2011. In 2016, 16.1% of the population was under the age of 20 and 31.1% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)¹⁹



Traditionally, the main industries in the County were agriculture and other resource-based industries. While those remain important to the local economy residents are also employed in the business, manufacturing, education, healthcare services.

In consultation with the County of Guysborough CAO, Town of Mulgrave Mayor and the District of St. Mary's Municipal Clerk, potential projects that could have an economic impact on the County of Guysborough include:

- Goldboro LNG and Bear Head liquefied natural gas facilities,
- Melford Atlantic Gateway Project,
- Black Point Quarry development,
- Municipal waste management facility continues to expand,
- Port of Mulgrave may benefit from increased offshore oil exploration
- Proposed Cochrane Hill Gold Project

The effect of potential development and the stability of existing industry on future enrolment is unknown.

¹⁹ Data modeled from Statistics Canada, Census Profile, 2016 Census

Chedabucto Education Centre/Guysborough Academy

27 Green Street Guysborough, NS B0H 1N0	
Grade Configuration:	P-12
Age of Facility:	45 years (1975)
No. of storeys with teaching spaces:	2
Current school capacity:	608
School utilization:	41%



Historic enrolment (past 10 years):

Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	310	294	289	291	283	288	291	276	262	262

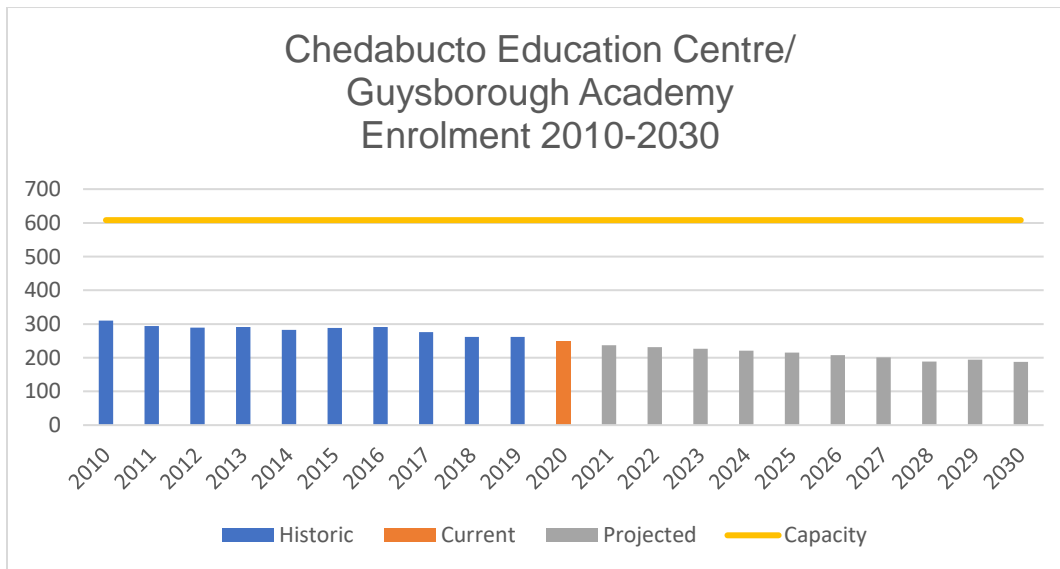
Current Enrolment (as of September 30, 2020):

248

*Projected enrolment (next 10 years):

Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	237	231	227	221	215	208	201	189	194	188

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • African Canadian Culture through the Afrikan Canadian Heritage and Friendship Centre, P-6 • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2001: Completion of a major addition/renovation project to upgrade all building systems • 2016: Oil tank replaced Energy controls upgrade • 2017: One classroom was refurbished/renovated for Pre-primary Skilled Trades Centre • 2018: Asphalt parking lot upgrade • 2020: Partial roof replacement
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • Chedabucto Education Centre underwent an addition and renovations in 2002 when Guysborough Academy closed. The school was renamed Chedabucto Education Centre/Guysborough Academy.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 188, resulting in a utilization rate of 31%. • Afrikan Canadian Heritage and Friendship Centre • Guysborough Options for Adapted Living Society (GOALS) • Fitness Centre • Chedabucto Place Performance Centre • Outdoor Pool • Tennis Courts • Future location of Daycare

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Chedabucto Education Centre / Guysborough Academy:

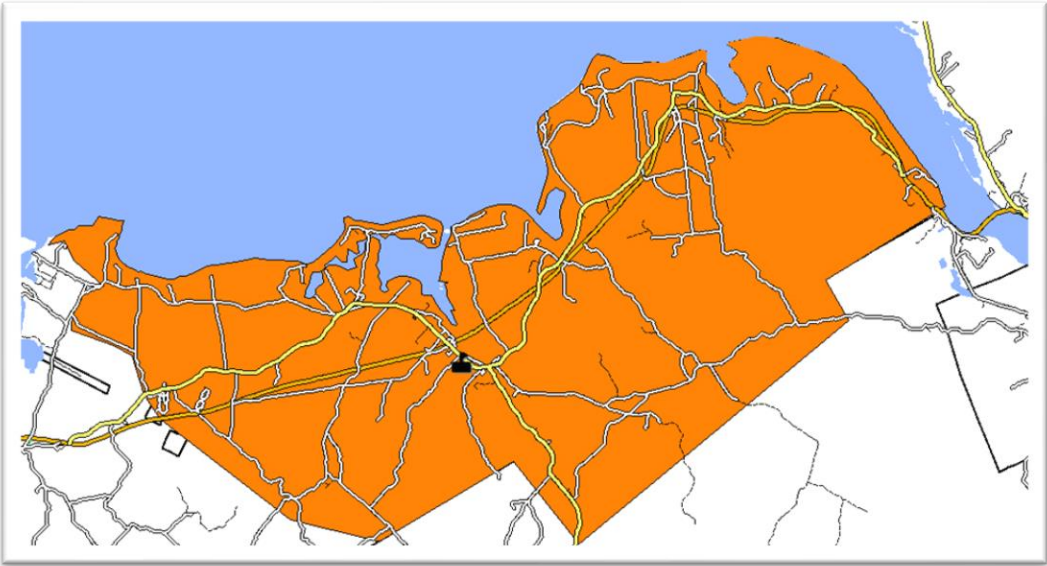
- Chedabucto Education Centre / Guysborough Academy has a current student population of 248, resulting in a building utilization of 41%. In 2030, enrolment is projected to be 188, resulting in a utilization rate of 31%.

East Antigonish Education Centre/Academy

The East Antigonish Education Centre/Academy feeder system is located on 207 square kilometers of land which includes the eastern portion of the County of Antigonish. Students from this catchment area attend East Antigonish Education Centre/Academy for grades P-12.

East Antigonish
Education Centre / Academy
(P-12)

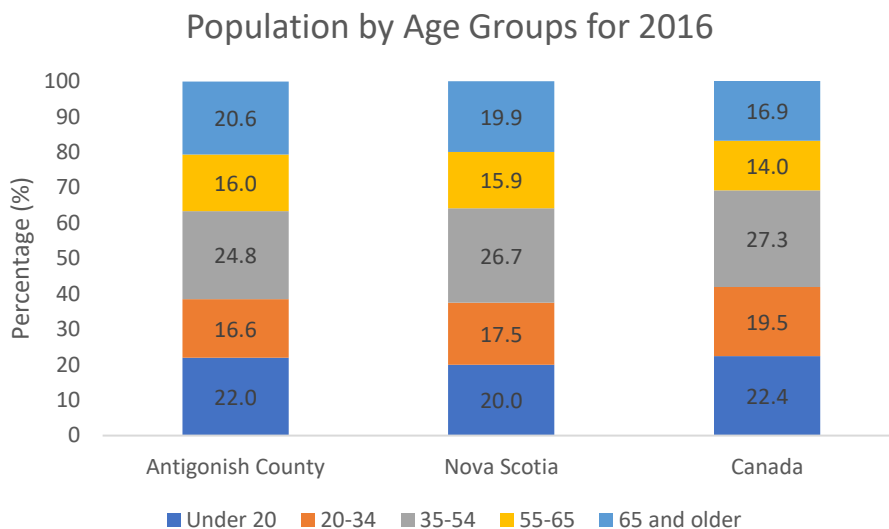
The following is a map of the East Antigonish Education Centre/Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Antigonish County has a population of 19,301 which is -1.5% lower than in 2011. In 2016, 22.0% of the population was under the age of 20 and 20.6% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)²⁰



Traditionally, the main industries in the County were fishing along the coast, and farming, especially in the central area. While those remain important to the local economy, far more residents are currently employed in the trades, retail, health and education sector. Notable employers are St. Martha's Regional Hospital and St Francis Xavier University, both located in the Town of Antigonish. Tourism is also becoming an important industry.

In consultation with the Town of Antigonish CAO and County of Antigonish Municipal Clerk/Treasurer, potential projects that could have an economic impact on the Town and County of Antigonish include:

- Expansion at St. Francis Xavier University from 4200 students to over 5100 students
- Moderate economic growth with many new small to medium enterprises.

The effect of potential development and the stability of existing industry on future enrolment is unknown.

²⁰ Data modeled from Statistics Canada, Census Profile, 2016 Census

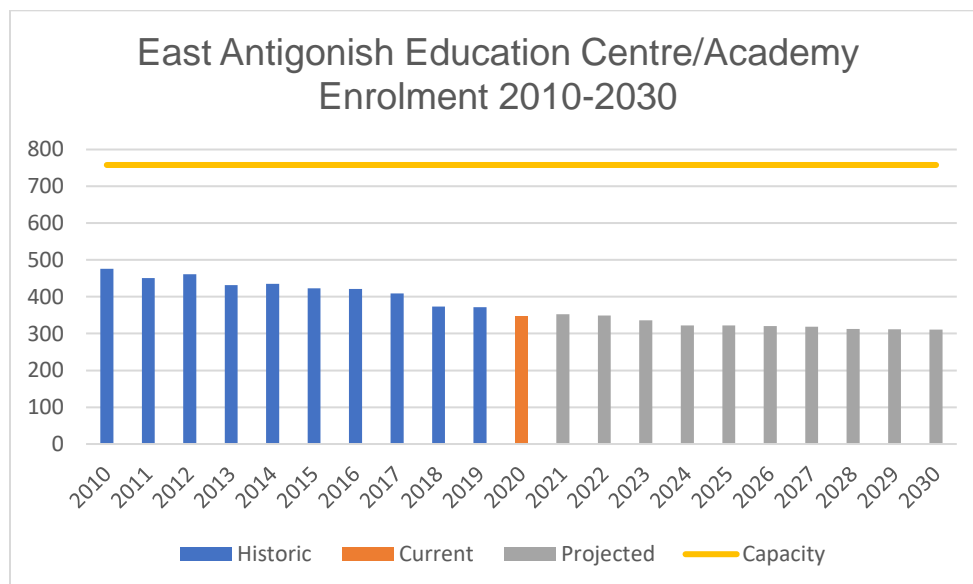
East Antigonish Education Centre/Academy

10128 Route #4 Monastery, NS B0H 1W0	
Grade Configuration:	P-12
Age of Facility:	20 years (2000)
No. of storeys with teaching spaces:	2
Current school capacity:	758
School utilization:	46%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	476	451	461	432	435	423	421	409	373	372
Current Enrolment (as of September 30, 2020):										
347										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	353	349	336	322	322	320	319	313	312	311

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Mi'kmaq Language • Options and Opportunities (O²) • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2017: Security camera upgrade LED lighting upgrade • 2018: Asphalt parking lot paving Two highschool classrooms were refurbished/renovated as the SRCE Professional Development Centre and one Information Technology Room was refurbished/renovated for SRCE office space • 2021-2022: Skilled Trades Facility planned
Future considerations related to building condition:
<ul style="list-style-type: none"> • East Antigonish Education Centre/Academy was purchased by the Nova Scotia Department of Education and Early Childhood Development from Ashford Investments when the lease expired in November 2020.
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • N/A
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 311, resulting in a utilization rate of 41% • Mi'kmaq Cultural Centre • SRCE Professional Development Centre and offices

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

East Antigonish Education Centre / Academy:

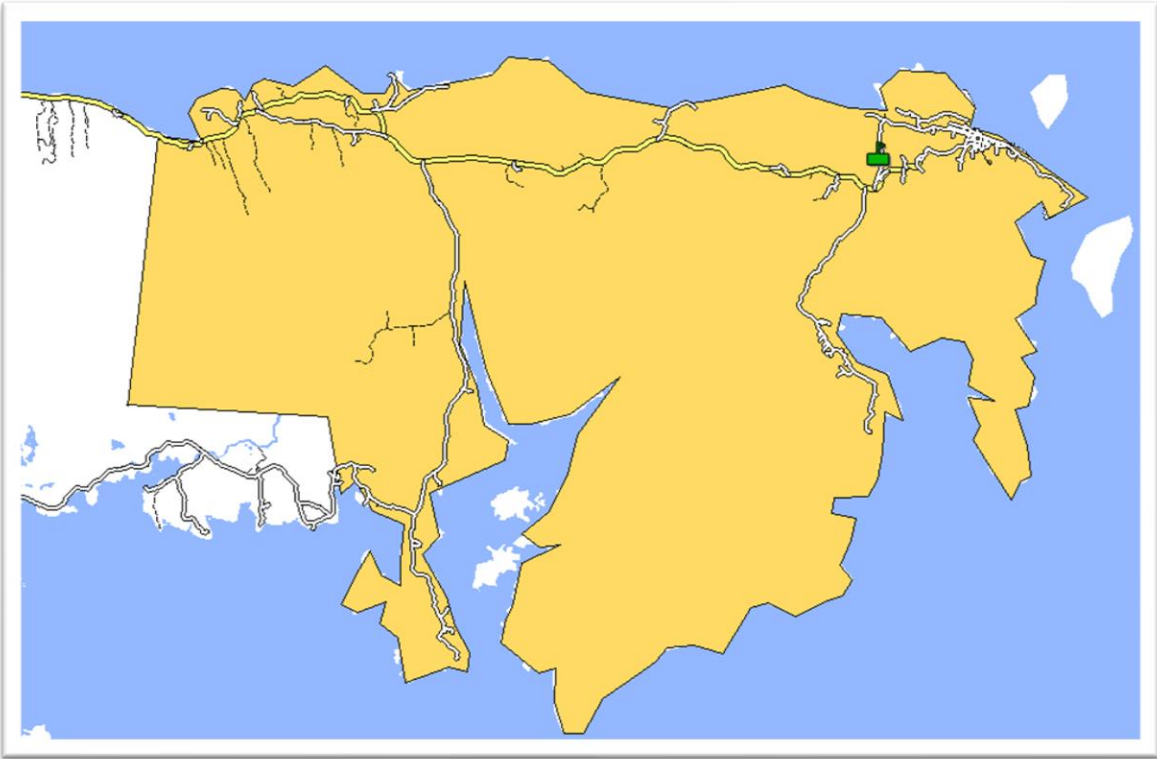
- East Antigonish Education Centre / Academy has a current student population of 347, resulting in a building utilization of 46%. In 2030, enrolment is projected to be 311, resulting in a utilization rate of 41%.

Fanning Education Centre/Canso Academy

The Fanning Education Centre/Canso Academy feeder system is located on 266 square kilometers of land which includes the eastern portion of the County of Guysborough. Students from this catchment area attend Fanning Education Centre/Canso Academy for grades P-12.

Fanning Education Centre /
Canso Academy
(P-12)

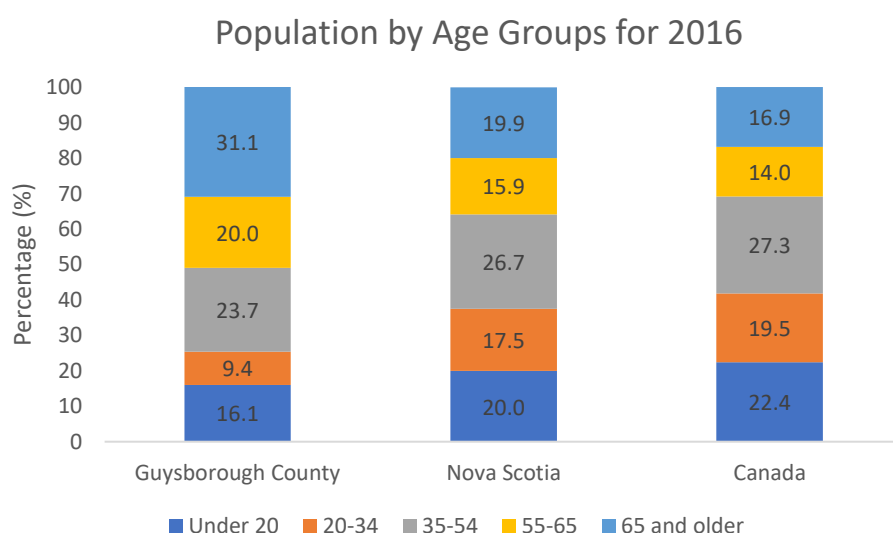
The following is a map of the Fanning Education Centre/Canso Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Guysborough County has a population of 7,625 which is 6.4% lower than in 2011. In 2016, 16.1% of the population was under the age of 20 and 31.1% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)²¹



Traditionally, the main industries in the County Agriculture and other resource-based industries. While those remain important to the local economy residents are also employed in the business, manufacturing, education, healthcare services.

In consultation with the County of Guysborough CAO, Town of Mulgrave Mayor and the District of St. Mary's Municipal Clerk, potential projects that could have an economic impact on the County of Guysborough include:

- Goldboro LNG and Bear Head liquefied natural gas facilities
- Melford Atlantic Gateway Project
- Black Point Quarry development
- Port of Mulgrave may benefit from increased offshore oil exploration

The effect of potential development and the stability of existing industry on future enrolment is unknown.

²¹ Data modeled from Statistics Canada, Census Profile, 2016 Census

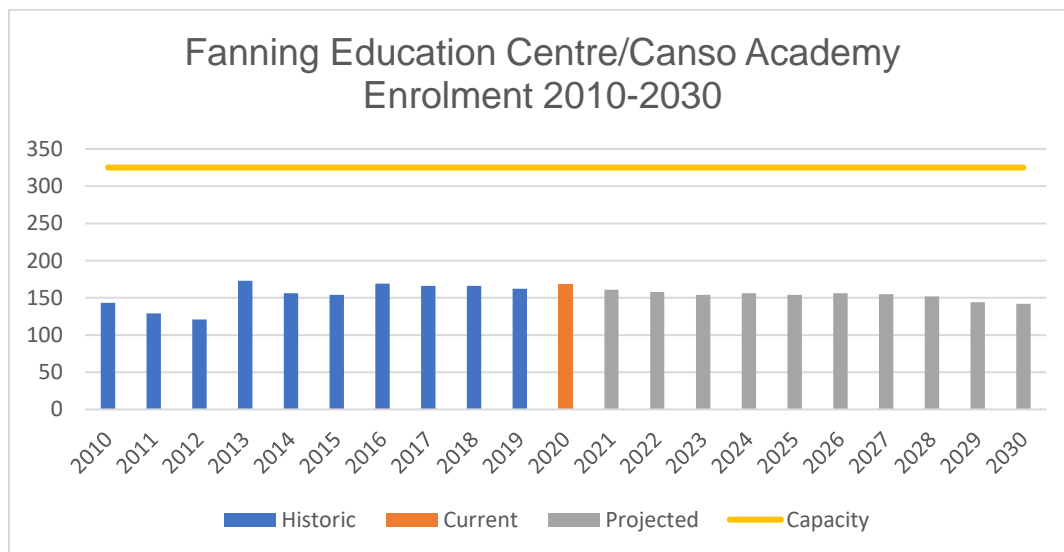
Fanning Education Centre/Canso Academy

129 Tickle Road Hazel Hill, NS B0H 1H0	
Grade Configuration:	P-12
Age of Facility:	41 years (1979)
No. of storeys with teaching spaces:	1
Current school capacity:	325
School utilization:	52%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	143	129	121	173	156	154	169	166	166	162
Current Enrolment (as of September 30, 2020):										
168										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	161	158	154	156	154	156	155	152	144	142

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2001: Completion of a major addition/renovation to upgrade all building systems • 2013: Addition/renovation Gaudet Building • 2018: One classroom was refurbished/renovated for Pre-primary Siding replaced
Future considerations related to building condition:
<ul style="list-style-type: none"> • Potential location for future daycare.
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • Fanning Education Centre underwent an addition and renovations in 2013 when Canso Academy closed. The school was renamed Fanning Education Centre/Canso Academy.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 142, resulting in a utilization rate of 44% • Fitness Centre within the school

Future Considerations

See: *Appendix A: Summary of Future Considerations*

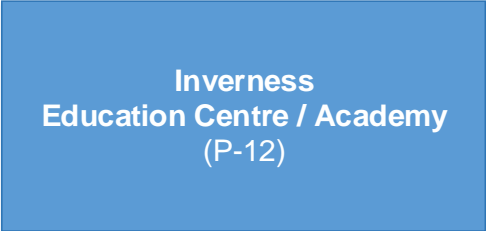
Building Utilization Summary:

Fanning Education Centre / Canso Academy:

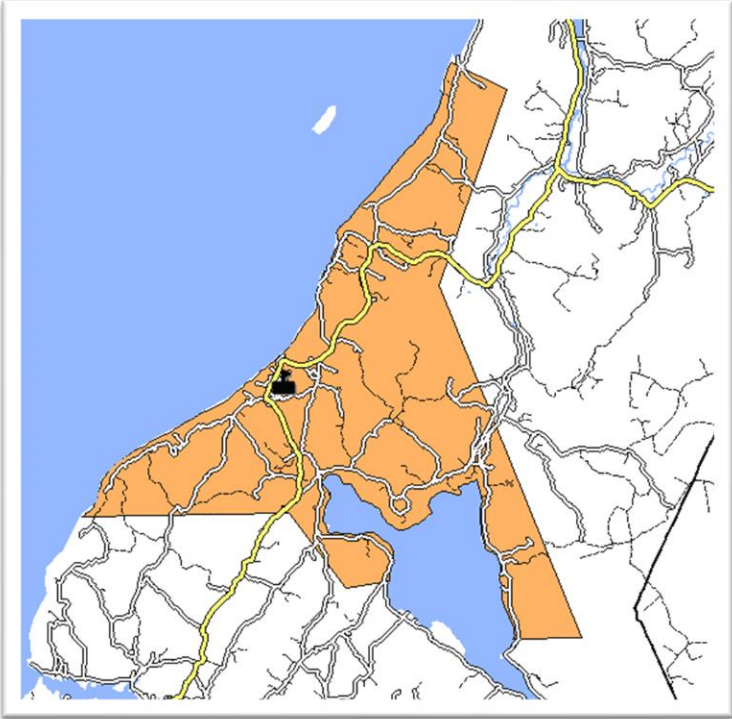
- Fanning Education Centre / Canso Academy has a current student population of 168, resulting in a building utilization of 52%. In 2030, enrolment is projected to be 142, resulting in a utilization rate of 44%.

Inverness Education Centre/Academy

The Inverness Education Centre/Academy feeder system is located on 276 square kilometers of land which includes a portion of the County of Inverness. Students from this catchment area attend Inverness Education Centre/Academy for grades P-12.



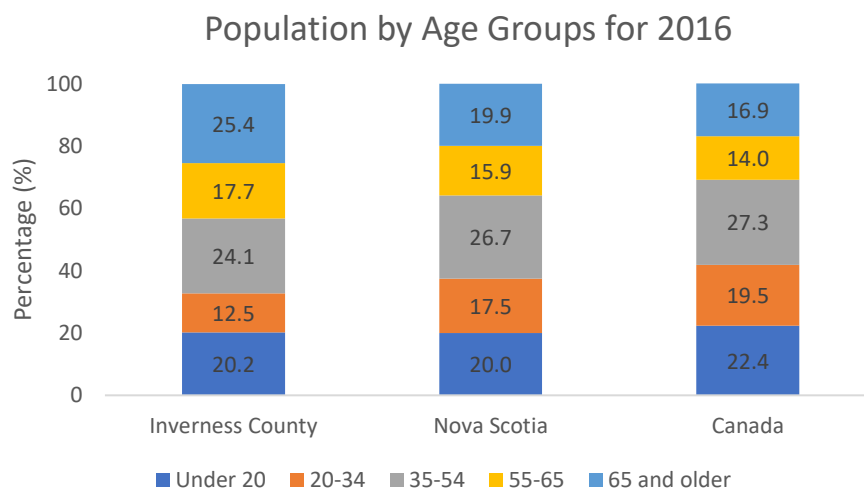
The following is a map of the Inverness Education Centre/Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Inverness County has a population of 17,235 which is a 4.0% decrease from 2011. In 2016, 20.2% of the population was under the age of 20 and 25.4% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)²²



Until the early 1960s, the regional economy had been almost exclusively resource-based, mainly fishing and logging, with some mining, agriculture and tourism. Some of the traditional resource sector activity continues to this day.

The structure of the economy began to change in the late 1950s after the construction of the Canso Causeway. Heavy industry and other manufacturing and processing plants were established in the Strait area, including petroleum-based industries, paper production, gypsum mining/manufacturing and aggregate production. While those remain important to the local economy residents are also employed in the construction, small-scale manufacturing, wholesale and retail trade, and education, health and business services.

In consultation with the County of Inverness CAO, potential projects that could have an economic impact on the County of Inverness include:

- Cabot Links golf course continued expansion, including the development of an executive par three course in 2020, additional accommodations (hotel and chalet)
- 100+ high-end real estate properties are in the planning stages and an additional 132 lot subdivision proposal

The effect of potential development and the stability of existing industry on future enrolment is unknown.

²² Data modeled from Statistics Canada, Census Profile, 2016 Census

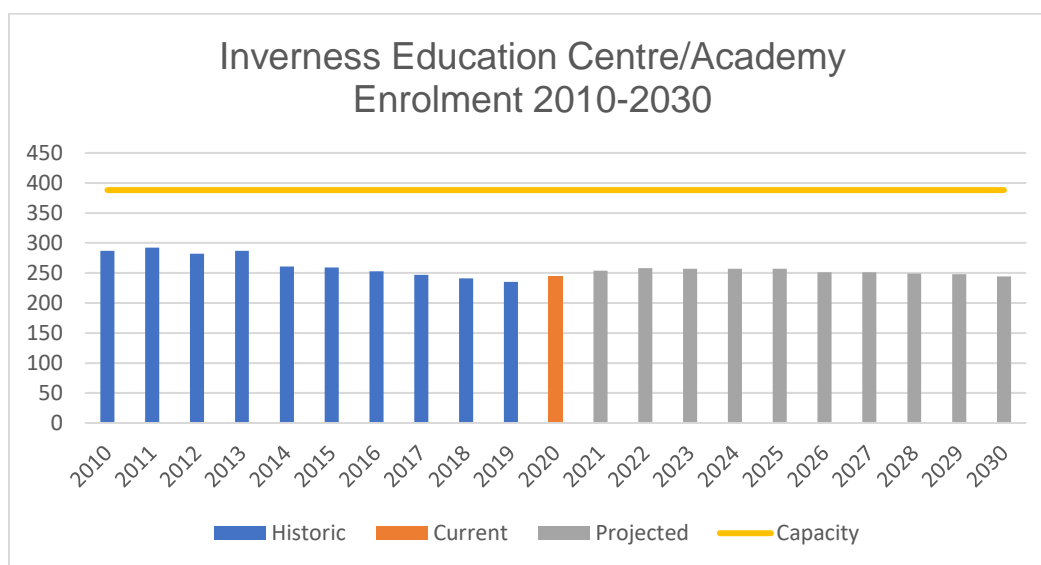
Inverness Education Centre/Academy

59 Veterans Memorial Court Inverness, NS B0E 1N0	
Grade Configuration:	P-12
Age of Facility:	30 years (1990)
No. of storeys with teaching spaces:	2
Current school capacity:	386
School utilization:	63%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	287	292	282	287	261	259	253	247	241	235
Current Enrolment (as of September 30, 2020):										
245										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	254	258	257	257	257	251	251	249	248	244

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Options and Opportunities (O²) • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2005: Addition/renovation project • 2016: Asphalt paving upgrade • 2017: One classroom was refurbished/renovated for Pre-primary • 2018: Oil tank replaced • 2019: Security camera upgrade
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • Inverness Academy, formerly Inverness Junior/Senior High School (7-12), underwent an addition and renovations in 2005 when Inverness Education Centre closed. The school was renamed Inverness Education Centre/Academy.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 244, resulting in a utilization rate of 63%

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

Inverness Education Centre / Academy:

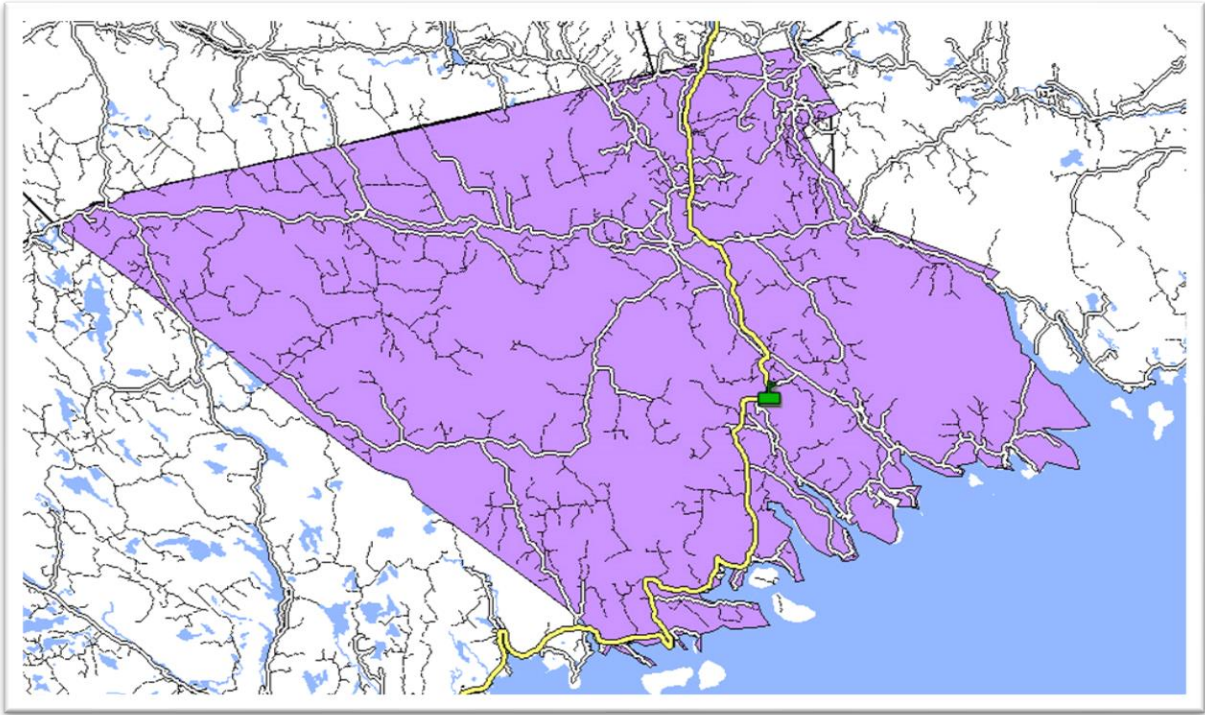
- Inverness Education Centre / Academy has a current student population of 245, resulting in a building utilization of 63%. In 2030, enrolment is projected to be 244, resulting in a utilization rate of 63%.

St. Mary's Education Centre/Academy

The St. Mary's Education Centre/Academy feeder system is located on 2,168 square kilometers of land which includes a western portion of the County of Guysborough. Students from this catchment area attend St. Mary's Education Centre/Academy for grades P-12.

St. Mary's
Education Centre / Academy
(P-12)

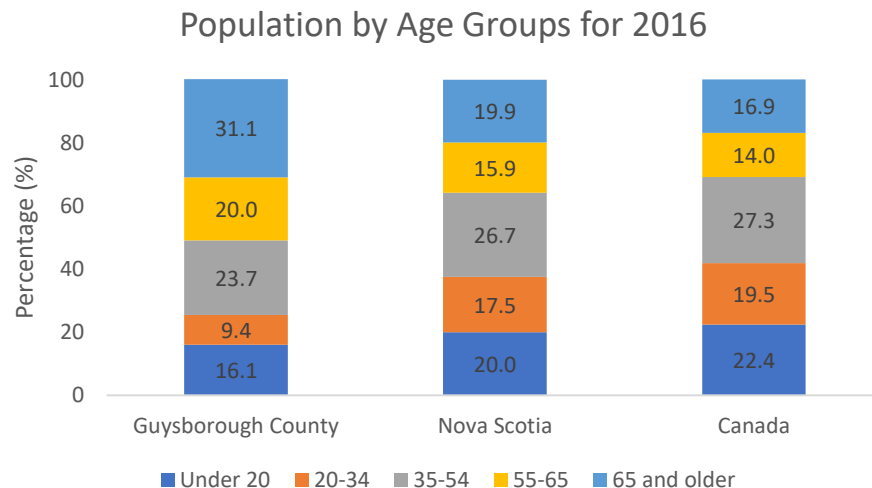
The following is a map of the St. Mary's Education Centre/Academy feeder system:



Community/Municipal Context

Based on the 2016 Census of Population, Guysborough County has a population of 7,625 which is 6.4% lower than in 2011. In 2016, 16.1% of the population was under the age of 20 and 31.1% was 65 years or older.

In comparison, Nova Scotia has a population of 923,598 which is 0.2% higher than in 2011. 20.0% of the population was under the age of 20 and 19.9% was 65 years or older. (Statistics Canada, 2016)²³



Traditionally, the main industries in the County are Agriculture and other resource-based industries. While those remain important to the local economy residents are also employed in the business, manufacturing, education, healthcare services.

In consultation with the County of Guysborough CAO, Town of Mulgrave Mayor and the District of St. Mary's Municipal Clerk, potential projects that could have an economic impact on the County of Guysborough include:

- Goldboro LNG and Bear Head liquefied natural gas facilities
- Melford Atlantic Gateway Project
- Black Point Quarry development
- Municipal waste management facility continues to expand
- Port of Mulgrave may benefit from increased offshore oil exploration

The effect of potential development and the stability of existing industry on future enrolment is unknown.

²³ Data modeled from Statistics Canada, Census Profile, 2016 Census

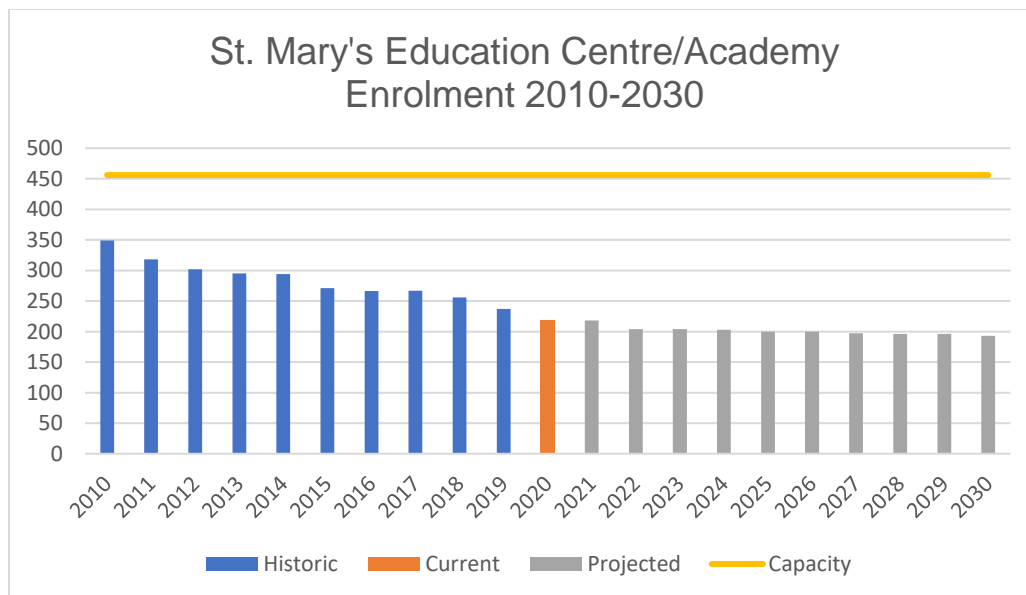
St. Mary's Education Centre/Academy

121 Old Road Hill Sherbrooke, NS B0J 3C0	
Grade Configuration:	P-12
Age of Facility:	33 years (1987)
No. of storeys with teaching spaces:	2
Current school capacity:	456
School utilization:	48%



Historic enrolment (past 10 years):										
Year:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Hist:	349	318	302	295	294	271	266	267	256	237
Current Enrolment (as of September 30, 2020):										
218										
*Projected enrolment (next 10 years):										
Year:	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Proj.	218	204	204	203	200	200	197	196	196	193

*Based on Baragar Systems, Demographic Dynamics 2020-2021.



Specialized programming offered at the school:
<ul style="list-style-type: none"> • Co-operative Education • Options and Opportunities (O²) • Pre-primary
Provincially approved addition and alteration projects or other major capital upgrades, including dates completed (if applicable):
<ul style="list-style-type: none"> • 2013: Major Addition/Renovation project • 2018: One classroom was refurbished/renovated for Pre-primary
Future considerations related to building condition:
<ul style="list-style-type: none"> • N/A
Information about reviews of the school previously conducted:
<ul style="list-style-type: none"> • St. Mary's Academy underwent an addition and renovations in 2013 when St. Mary's Education Centre closed. The school was renamed St. Mary's Education Centre/Academy.
Any other factors relevant to the school:
<ul style="list-style-type: none"> • In 2030, enrolment is projected to be 193, resulting in a utilization rate of 42%. • St. Mary's Fitness Centre • Memorial Place – Co-located on property with Bus Depot (SHOPS Community Living Program and Kids First Family Play Space)

Future Considerations

See: *Appendix A: Summary of Future Considerations*

Building Utilization Summary:

St. Mary's Education Centre / Academy:

- St. Mary's Education Centre/Academy has a current student population of 218, resulting in a building utilization of 48%. In 2030, enrolment is projected to be 193, resulting in a utilization rate of 42%.

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Appendix A: Summary of Future Considerations

Feeder System	Year				
	2019 – 2020	2020 – 2021	2021 – 2022	2022 – 2023	2023 – 2024
Cape Breton Highlands Education Centre/Academy <ul style="list-style-type: none"> Pleasant Bay School 		Provincial lease on CBHEC/A (P3 School) ends as of November 30, 2020 Operational/maintenance costs for CBHEC/A assumed by SRCE		Transportation Review	
Dalbrae Academy <ul style="list-style-type: none"> Bayview Education Centre Whycocomagh Education Centre 			Provincial leases on DA and BEC (P3 Schools) end as of July 30, 2021	Transportation Review	
Dr. J. H. Gillis Regional High School <ul style="list-style-type: none"> Antigonish Education Centre H.M. MacDonald Elementary School St. Andrews Consolidated School St. Andrew Junior School 	Study of Bus Routing Efficiencies		Provincial lease on AEC (P3 School) ends on July 30, 2021		Transportation Review
Richmond Education Centre/Academy <ul style="list-style-type: none"> East Richmond Education Centre Felix Marchand Education Centre 		Provincial lease on REC/A (P3 School) ends as of November 30, 2020 Operational/maintenance costs for REC/A assumed by SRCE		Transportation Review	
Strait Area Education Recreation Centre <ul style="list-style-type: none"> Tamarac Education Centre 		Provincial lease on TEC (P3 School) ends as of November 30, 2020 Operational/maintenance costs for TEC assumed by SRCE		Transportation Review	
Stand-Alone Feeder Systems	Year				
	2019 – 2020	2020 – 2021	2021 – 2022	2022 – 2023	2023 – 2024
Chedabucto Education Centre/Guysborough Academy					Transportation Review
East Antigonish Education Centre/Academy		Provincial lease on EAEC/A (P3 School) ends as of November 30, 2020 Operational/maintenance costs for EAEC/A assumed by SRCE			Transportation Review
Fanning Education Centre /Canso Academy					Transportation Review
Inverness Education Centre/Academy				Transportation Review	
St. Mary's Education Centre/Academy					Transportation Review

Feeder System	Year				
	2024 – 2025	2025 – 2026	2026 – 2027	2027 – 2028	2028 – 2029
Cape Breton Highlands Education Centre/Academy <ul style="list-style-type: none"> Pleasant Bay School 	Small School Senior High Program Review				
Dalbrae Academy <ul style="list-style-type: none"> Bayview Education Centre Whycocomagh Education Centre 	Small School Senior High Program Review				
Dr. J. H. Gillis Regional High School <ul style="list-style-type: none"> Antigonish Education Centre H.M. MacDonald Elementary School St. Andrews Consolidated School St. Andrew Junior School 					
Richmond Education Centre/Academy <ul style="list-style-type: none"> East Richmond Education Centre Felix Marchand Education Centre 	Small School Senior High Program Review				
Strait Area Education Recreation Centre <ul style="list-style-type: none"> Tamarac Education Centre 	Small School Senior High Program Review				
Stand-Alone Feeder Systems	Year				
	2024 – 2025	2025 – 2026	2026 – 2027	2027 – 2028	2028 – 2029
Chedabucto Education Centre/Guysborough Academy	Small School Senior High Program Review				
East Antigonish Education Centre/Academy	Small School Senior High Program Review				
Fanning Education Centre/Canso Academy	Small School Senior High Program Review				
Inverness Education Centre/Academy	Small School Senior High Program Review				
St. Mary's Education Centre/Academy	Small School Senior High Program Review				